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PASTORALIST FORUM ETHIOPIA

Annual Physical and Financial Performance Report

(1st Jan through 31st Dec 2010)

Jan 2011
Addis Ababa

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Foreword

Pastoralist Forum Ethiopia (PFE) has already become an instrumental organization in working with pastoralist, members and partners to advance pastoralism, supporting sustainable pastoral development and in representing the interest of its member organizations. In the year, the re-registration and adaptation of PFE to requirements of the Charities and Societies (CSA) Law have been given a great attention. Based on the decision made during the 5th General Assembly (GA), which was held on 7th Oct 2009, the Forum was re-registered as a *Consortium of Ethiopian Resident and Foreign Charities* with a Certificate No 1354 on 4th Feb 2010. The Forum has developed an interim strategic intent, designed and implemented various projects as part of the adaptation process. More emphasis has been also given to building the capacity of PFE members and partners at different levels.

In the year, the Forum has implemented many of planned activities and budget that have been approved by the Board and the General Assembly. The yearly celebration of Ethiopian Pastoralist Day (EPD) has come out in the 12th anniversary with new issues such as climate change. Thus, picking up this important issue, the Board of Directors decided *climate change and pastoralism* to be the theme of the 5th National Conference on Pastoral Development. The contribution of the Forum to the Growth and Transformation Plan was also immense. Based on the principles of PRSP, the Forum compiled a *chapter of pastoralism* and submitted to various actors. In addition to undertaking these core activities, the Forum has conducted various capacity building activities to the member organizations and partners. These include supporting financially and technically the adaptation process of member organizations to the new CSA law and beyond. In addition, the regional partners such as Afar Pastoral Development Forum (APDF) have been capacitated both organizationally and institutionally to the stage the organization can run itself with a minimal support.

Cognizant of the Forum contribution to sustainable pastoral development and achievements registered so far, the Forum has issues with a Certificate of Honor. The Federal Democratic Republic of Ethiopia (FDRE) House of Peoples' Representatives Pastoral Affairs Standing Committee (PASC) issued the Forum with this Certificate of Honor on 1st Aug 2010. This unique award issued to the Forum shows that PFE has been embarked on the right direction in terms of achieving its organizational mission and goals-*advancing pastoral issues for sustainable pastoral development in the country and representing the interest of its member organizations*. I would like to congratulate on this juncture, the members of Board of Directors, the management, member organizations, and partners for all the successes registered so far. I would like to stress however, due to the fact that pastoral issues and the members interest are growing complex and dynamic, the Forum need to move more strategically to respond to these dynamics. Thus, I would like to call for the pastoralist, member organizations, partners, and critical mass of pastoral institutions and individuals working on pastoralism and related issues to be more committed to register additional achievements in the coming years.

The present progress report highlights the annual work performances of the Forum for the period 1st Jan through 31st Dec 2010. We can imagine that this small report may not give you the entire picture of what PFE has done in the year. Thus, we kindly advice the users of this report to contact the Secretariat of PFE in case additional information is needed.

Finally, I would like to acknowledge all contributions made from member organizations and a multitude of partners supporting financially and technically for the PFE success.

Ato Abdi A. Hussien
PFE, Board chairman
Jan 2011

Introduction

The present report highlights on Pastoralist Forum Ethiopia's (PFE) physical and financial performances from 1st Jan 2010 through 31st Dec 2010. In the year, re-registration and adaptation of PFE to requirements of the Charities and Societies Law have been given a great attention. Based on the decision made during the 5th General Assembly, which was held on 7th Oct 2009, the Forum was re-registered as a *Consortium of Ethiopian Resident and Foreign Charities* with a Certificate N^o 1354 on 4th Feb 2010. The Forum has developed an interim strategic intent and designed and implemented various projects as part of the adaptation process. More emphasis was also given to PFE members' and partners' capacity building.

The PFE contributions in raising the profile of pastoralist and pastoral development endeavors at the national and the regional levels have been officially appreciated and acknowledged. The Federal Democratic Republic of Ethiopia (FDRE) House of Peoples' Representatives Pastoral Affairs Standing Committee (PASC) issued the Forum with a Certificate of Honor on 1st Aug 2010. In the ceremony, members of the PASC, a high level government official, and chairman of PFE board of directors and the staff were presented. This unique award issued to the Forum shows that PFE has been embarked on the right direction in terms of achieving its organizational mission and goals-*advancing pastoral issues for sustainable pastoral development in the country and representing the interest of its member organizations.*

As regard to programming, ten projects with varying sizes and lifespan have been under implementation in which seven of them were new. The total approved budget for the year was Birr 8,536,357 while the actual fund raised and collected in the year from various donors was Birr 7,251,006, which is 84.9% of the pledged budget. Out of the actual budget collected, Birr 5,842,229 or (80%) was utilized in which the program and administration costs account for about 80% (Birr 4,680,241) and 20% (Birr 1,161,988), respectively. In spite of the growing competition for a meager fund source, the present financial performance can witness that PFE has maintained its substantive capacity of fund raising and utilization.

The present report is divided into Five Sections. The First Section is implementation of program activities which summarizes briefly the achievements of major activities under key program components. These include Research and Technology Transfer; Communication, Networking and Partnership Building; and Capacity Building and Empowerment. The Second Section highlights on the performances made regarding Planning, Monitoring and Evaluation Activities. The Third Section describes the Governance and Administration matters, which include Institutional and Human Resources Developments, while the Fourth Section highlights on the summary of financial performance of the organization. The audit report, details of financial performance by project and component, and a list of member organizations are annexed.

I. Programming

1. Research and Technology Transfer

In this component, various pastoral researches on climate change, natural resource management, documenting research activities on pastoralism, and PFE's contribution in the preparation of the third generation of the PRSP, *Growth and Transformation (GTP)*, and the Ethiopian Pastoralist Day (EPD) celebration are treated. In addition to surfacing out pastoral issues and promote pastoral profile, EPD serves a platform for enhancement of technology transfer through various means including all-rounded pastoral stakeholders' exhibition, and experience sharing and learning among multiple-pastoral actors.

1.1 5th National Conference on Pastoral Development in Ethiopia

In response to the resolutions passed during the 12th Ethiopian Pastoralist Day (EPD), which was celebrated from 25th to 26th Jan 2010 and cognizant of presence of inadequate information on climate change in relation to pastoralism, PFE organized the Fifth National Conference on climate change arena. The conference has been organized under the theme *Climate Change and Pastoralism: The Implications on Sustainable Pastoral Development in Ethiopia* and was held from 25th- 26th Aug 2010 in UNECA Conference Hall in Addis Ababa.

The purpose of the conference is to create a platform for pastoral actors better understand and document lessons on effects of climate change, adaptation and mitigation strategies, and implications on sustainable pastoral development in Ethiopia. In the conference, eight study papers and oral testimonies of four elders representing pastoralist of Afar, Oromia (Borana), Somali (Gebra), and SNNP (South Omo) were presented, discussed and debated. Various dimensions and the implications of climate change on pastoral livelihood system were noted and recommendations made.



Representatives of pastoralist presenting their perception on climate change

The conference was attended by more than 150 participants drawn from FDRE House of Peoples' Representatives, various government institutions, representatives of pastoral communities (from Somali, Afar, Oromia, Gambella, and S.Omo), donor communities, financial institutions, charities and societies, private sector, media, academics and research institutions. The conference was financed by CORDAID, DF and WFD. The conference report has been finalized and the preparation of proceeding has been started. The proceeding will be published and distributed to partners in 2011.

1.2 Contribution to Growth and Transformation Plan (Third Generation PRSP)

The Forum has been contributing for the enrichment of pastoral development strategy in the country through consultations of the pastoralists and partners, and assessing policy/strategy documents. In this year, the Forum undertook a quick research on identifying and compiling the current pastoral development issues and came out with a document a 'Chapter on Pastoralism' entitled *Growth and Transformation: Five-Year National Plan-Inputs to the Plan towards the Pastoral Development Initiatives*. The methods followed include consultation of pastoral representatives and partners, reviewing of various policy and strategy documents, and EPD resolutions and other relevant documents. The draft document was prepared in English and Amharic versions and circulated to member organizations and partners for comment. The findings of the research are spinning on three pillars: *Improving pastoral livelihoods and asset bases; Improving basic social services; and, Institutional and cross cutting issues /strategies*. In addition, this chapter on pastoralism was presented in different relevant fora for discussions and enrichment.



Pastoral representatives participated in the PRSP III/GTP consultation

The Government organ which is responsible for processing the GTP/PASDEP II is the Ministry of Finance and Economic Development (MoFED). Any comments and contributions from Non-State Actors and individuals should go through the designated ministries (eg Ministry of Agriculture). The respective ministries would synthesize with their part and pass over the findings to MoFED.

Therefore, from the past experiences and as a matter of procedure, the dissemination pattern and linkages to reach the MoFED included:

- **Submitting the Chapter on Pastoralism through IGAD supported Livestock Policy Hub (LPH):** The IGAD has already established a Livestock Policy Hub (LPH) in the Crop, Livestock and marketing Directorate in the Ministry of Agriculture (MoA). There are members from the UN Organs such as FAO and Livestock oriented Professional Societies and PFE. The purpose of this initiative is basically to support and advise the livestock policy process. The LPH is actively engaged itself in the MoA to improve the livestock sector position in GTP, to extent lobbying for the formation of *Livestock and Pastoral Institution* in the capacity of Ministry/Commission or Authority. PFE has been participating in this initiative and presented the Chapter on Pastoralism for the LPH members and also submitted the document. Thus, the LPH included the pastoralist aspects along with its livestock sector issues.
- **Direct submission of the Chapter to the Government Ministry:** We submitted the Chapter to the Ministry of Federal Affairs (MoFA), and to the Crop, Livestock and Marketing Directorate in the Ministry of Agriculture (MoA).
- **Submitting to Pastoralist Affairs Standing Committee (PASC)**
- **Linking the chapter with the CSO Networks such as PANE:** Poverty Action Network Ethiopia (PANE) is our partner working on PRSP and MDGs. Thus, we submitted the pastoralist interest to go with contribution of other actors through this network.
- **Posting the document on PFE website**

The FDRE House of Peoples' Representatives endorsed the GTP and it is hoped the elements of pastoralism would be considered in the final document better than the draft one. This activity was financed by CAFOD-Trocaire.

1.3 Ethiopian Pastoralist Day (EPD)

1.3.1 The 12th EPD celebration

The 12th EPD was celebrated successfully at national, regional and in some cases in woreda levels. At national level, PFE jointly with the Ministry of Federal Affairs (MoFA), the Pastoralist Affairs Standing Committee (PASC) in the FDRE House of Peoples' Representatives and the Somali regional state, organized the 12th EPD celebration that was held from 25th-26th Jan 2010 in Jigjiga town, Somali regional state. The day was celebrated at regional level in most of the pastoral regions (Oromia, Somali, SNNP and Afar) through the coordination and leadership of the regional governments.

The overall objectives of 12th EPD were to consolidate encouraging achievements obtained so far in pastoral development and recognition of pastoralists; to enhance pastoral solidarity and amplifying pastoralists' voice to be heard; and, to influence policy makers and all pastoral actors to renew their commitment for the overarching goal- enhancing good governance and sustainable pastoralist development in the Ethiopian Millennium. The motto of the day was "*We Ensure Ethiopian Renaissance on Firm Ground by Upholding Achievements in Pastoralist Community*". The celebration of the 12th EPD was composed of four main and broader features:

The eve: the Somali Regional Government has prepared a reception for the pastoralist, officials and celebrants to enhance pastoral solidarity. In this event, H.E Girma Woldegiorgis, The President of FDRE gave statement.



H.E Girma Woldegiorgis, President of the FDRE, addressing the celebrants in the eve of the 12th EPD

The Event Day: in this part of the EPD, elders gave blessing, H.E. Ato Meles Zenawi, Prime Minister of the FDRE, gave statement and awarded pastoralist and development partners with medals and trophy, a report on pastoral achievements in past year presented by the Minister of MoFA. H.E. Ato Meles Zenawi has given statements consecutively for five years on the EPD since the 8th EPD.



Partial view of high level discussion on pastoral development issues

In addition, various cultural shows, gymnastic, jazz band show, and mass sport demonstrating the EPD were made. In the afternoon, senior government officials held discussion with pastoralist and partners.



Some of the promotion materials shown in the 12th EPD

Next day: the celebrants have conducted best experience sharing visit to selected areas in Jijiga Zone. In addition, the Somali pastoralist invited all the guests with traditional food and showed cultural music and dances. Following to the field visit, best practices from all pastoral regions were presented and discussed, and the resolution of the day passed. *Finally*, the MoFA dispatched officially the resolutions passed and main points discussed between the pastoralists and senior government officials.

The celebrants of the day were more than 2,000 representing pastoralist communities from all pastoral regions, senior officials from the federal and regional governments, donor communities, NGOs, academic and research institutions, private sector representatives, etc. The regional and the federal government have covered the major part of the budget while the contribution of PFE was covered by various donors in which Institute of Social Security (ISS), Save USA, and CORDAID were the main.

1.3.2 Consultative and Learning Workshop on the Process of EPD

Despite of the fact that many achievements have been obtained as a result of EPD, there have been little attention given to participatory monitoring and evaluation of the EPD as a process. Participatory evaluation is a useful mechanism to identify gaps in designing and execution of the EPD celebration and measuring its impact that enable the government and partners to able to direct or re-direct its direction. Thus, the Forum in partnership with MoFA and PASC as well as the pastoral regions organized a *Consultative and Learning Workshop* in the domain of EPD from Nov 27th - 28th, 2010 in Hawassa.



Participants of the consultative meeting

PFE and partners presented their feelings and experiences on EPD and wider discussions and debates were held. The main points found out in the workshop include EPD has served a platform to raise the profile of pastoralists, enhanced pastoral development, and hold pastoral actors accountable. In addition, monitoring and evaluation mechanisms were suggested. The meeting was chaired by the State Minister of MoFA and was attended by 25 participants drawn from regional and federal government offices, PFE staffs and pastoral elders. The Proceeding of the workshop has been prepared and made ready for publication.

1.3.3 Briefing workshop on 13th Ethiopian Pastoralist Day (EPD) to PFE members

The Forum has organized half-a-day briefing workshop on 13th Ethiopian Pastoralist Day celebration and beyond for its member organizations on 30th Dec 2010 in Addis Ababa. The overall objective of the meeting was to evaluate the process and achievement of past EPD celebration in Ethiopia and exchange information on the tentative plan of 13th EPD celebration among PFE members. The presentations and discussions made were: background, process and significance of EPD celebration; achievement of past EPD celebration-findings of research commissioned by PFE and Oral testimony from pastoral elders; progress of on the 13th EPD celebration including a tentative plan, preparation so far made and arrangement of PFE's member participation on the event

The workshop was attended by more than 23 participants drawn from PFE member organizations. The understanding of participants on the history, essence and outcomes in celebrating of past EPDs was enhanced. They were also updated with the arrangements and celebration modalities of 13th EPD. In addition, this platform gave the members to share experiences and communicate among themselves. This activity was part of PFE's Quick Networking Initiative on Pastoral Issues (QNIPI) and financed from a CORDAID supported project.

1.4 Research on pastoral natural resource management

PFE has been implementing a *project Capacity Building of Pastoralist Forum Ethiopia (PFE) in Key Pastoral Resource Management and Consolidation of Peace in the Oromia and Somali Regions* since 2009. This project is supported by the German Ministry for Economic Development and Cooperation (BMZ) through its Civil Peace Service budget line. The goal of this project is to contribute to the effort of sustainable development

of pastoral areas through promoting peace building among the pastoral groups. This project is being implemented in partnership with the Institute of Pastoralist and Agro pastoralist Studies (IPAS) of Haramaya University (HU). This project comprises of various activities in which the implemented activities are discussed in the following paragraphs.

Analysis of Key pastoral resource management conducted: The overall objective of the study was to contribute to the effort of sustainable development of pastoral areas through promoting proper key pastoral resource management in the study area. The research was focused in the pastoral areas bordering to districts of Southern Oromia (Borana Zone) and Somali (Liben Zone) regional states. Three lead researchers drawn from IPAS and PFE conducted the study. In addition, pastoral elders coming for the workshop have also visited the research program of HU. The objectives of the visit were to familiarize pastoralist elders with the research programs of HU and to create interaction between the researchers and pastoral community in planning researches in future. During the visit the researchers and the pastoralists have exchanged views on importance of participatory action research and the pastoralist stressed researches in the future needs to be done with pastoralists and should base their need and priorities.

There were three research activities implemented in the sample woredas of Borana and Liben Zones. In the reporting period, data collection and analysis have been completed and draft reports of all the three researches have been submitted based on agreed outline between PFE and IPAS.

The research activities conducted were:

Baseline survey on key pastoral resource management: the purpose of the baseline survey was to build on current statistics of pastoral resource management practices. The baseline study focused on collecting, organizing and analyzing information that contributes to effective performance tracking of the project and informing the project management about the physical and socio-economic profile of the project target areas.

Assessment and documenting indigenous key pastoral resource management: the main objectives of assessment were to analyze the opportunities, potentials and problems of working with, and through, customary pastoral institutions; to capture review of issues, attitudes and perspectives and identify the opportunities and constraints to work with customary pastoral institutions; and to better understand pastoralists' traditional natural resources management practices.

Assessment on existing early warning and response systems and identify best practices: the major objective of assessment was to strengthen the early warning information systems in the project area and to develop capabilities to ensure timely information and prepare adequate response to the potential disaster risks to protect the life and livelihood of pastoral communities in the target area.

1.5 Annotated research on pastoral development

In order to compile main research and development endeavors that helps to reduce duplication of efforts in the country, PFE in collaboration with IPAS, has been undertaking *Annotated research on pastoral development*. The research was partially completed and the report has been submitted. The refinement and publication will be done in mid 2011. This is an activity of CORDAID supported project.

1.6 Baseline survey on good governance practices among PFE members

The baseline survey was conducted on “*Enhancing Good Governance, Networking and Constructive Dialogue Capacity amongst CSOs for Sustainable Development of Pastoral Communities in Ethiopia*” project. This project is supported by EU. The overall objective of the baseline survey was to generate substantive data on sampled PFE members so as to understand their status and capacity in terms of exercising good governance principles such as accountability, transparency; efficiency and effectiveness, participation...etc and identify its implication on the success of their pastoral development endeavors.

More specifically, the survey is towards assessing practices on the applicability of good governance principles and institutional capacity gap among selected PFE member organizations. It is also generating benchmark data and information or indicators to be used for monitoring and evaluation of the project. An assessment of the level of downward accountability of CSOs and involvement of communities and partners in the program/project Cycle Management implemented by PFE members is also to be conducted. There will be recommendations indicating interventions for improved capacities of PFE and its members in good governance, networking and constructive dialogue. The activity is expected to be finalized mid 2011.

2. Communication, networking and partnership building

2.1 Quick networking workshop on Past Lessons and the New Directions on Pastoral Development

PFE in collaboration with its member, Pastoralist Concern (PC), organized a quick network meeting at Desalegn hotel Addis Ababa on 24th June 2010 and was attended by around 40 participants from member organizations and partners. The overall objective of the Quick Networking Initiative was to avail a simplified platform where pastoral partners and other interested actors can be able to enhance communications and ways of information flow in order to share experiences, lessons learnt, new development visions/ideas, and ways to scale-up the initiatives. Two papers namely Lessons Learned on Past Pastoral Development Initiatives in Ethiopia and New trends and development options on Pastoral Development in Ethiopia were presented and discussion has been conducted among the members and other partners regarding the future action. This is an activity of the CORDAID supported project.

2.2 Book Launching on Pastoralism and Land

The Forum has been working on a project on *Documentation of Pastoral Land Tenure and Use in selected regions of Ethiopia* in collaboration of Development Fund (DF) and International Institute for Rural Reconstruction (IIRR) since July 2007. A writeshop process was deployed as a method of collecting, organizing information on land related issues. As the ultimate output of these process, a book "Pastoralism and Land: Land Tenure, Administration and Use" has been published in 2,000 copies with CDs and PFE has received 1,374 copies of the books in hard copy and 500 copies of CDs of the book while the rest of the book and CDs were shared between project partners- DF and IIRR.

The Launching ceremony has been conducted on 26th Aug, 2010 in the presence of 55 participants drawn from GOs, pastoral council representatives, member organizations, donors and researchers. The distribution of the book to partners is underway. Out of 70 articles collected for preparation of the book 25 of them were selected and proceedings were prepared. Both the book and the proceedings were posted on PFE's website. The project cost was covered by DF.



Pastoralist elders presenting the Book to the guest of honor

2.3 Knowledge sharing fair

IRLI was organizing *Agricultural Knowledge share fair* from 18th – 21st Oct 2010. The purpose of the share fair was to share promising methods, tools and approaches that help stimulate and propagate Africa's agricultural and rural development knowledge. Different national and international organizations and individuals have attended the share fair. The programs include hands-on training in the use of Knowledge Sharing tools such as social networking (online) media, Google tools, popular media, face-to-face knowledge sharing methods, and academic social networking using the online collaborative tool called Mendeley. Participants will also have interactive sessions on four key areas–Agriculture and water; Agriculture and climate change; Land, and Livestock.

As part of the event, different organizations were allowed to display their profile and different materials. PFE displayed many materials and has distributed some of them. The Forum's displayed materials include magazines, books, brochures, posters, research documents, digital materials, PFE profile banner, etc and some of the publications were distributed. PFE has worked better in familiarizing itself and pastoral issues.

The IT officer has participated on mainly on four trainings Mendeley (a social network), On-line platforms and online media and Google tools which were very interesting and some of them were very new technologies. The event also created a good opportunity to collect materials for PFE resource center from different organizations that were displaying and distributing them. Almost all of PFE staff members have attended in the last day.

2.4 Updating of existing pastoral directory

The existing pastoral directory has been updated. The draft has been communicated to each organization for cross checking. We believe that publication will be done early in 2011. This is one of the activities of the CORDAID supported project.

2.5 Pastoralist Information and Documentation Center at PFE head office

In order to strengthen the service of the Center, various books were bought. The resource center is giving service to different users, which include students, researchers, academicians and more. During the reporting period twelve users have visited the resource center and 44 books have been borrowed and most books are returned. In addition, website upgrading and broadening through purchase of additional devices, posting different publications and news, maintenance and various protections of computers including installation of new operating systems and all the necessary programs, and following proper functioning of the system were the main activities achieved. Thousands of visitors have visited the PFE website in the year. The Center is supported by different projects (CORDAID, WFD and EU).

2.6 Publication and dissemination of calendars

PFE has prepared 1,000 copies of calendar for the 2003 Ethiopian New Year through posting relevant pictures that can serve for the developmental advocacy purpose and distributed to the PFE members, governmental as well as non-governmental stakeholders and partners. This is one of the activities of the CORDAID supported project.

2.7 Publication and dissemination of annual report of PFE

PFE's annual report of the year 2009 have been published in 1,000 copies and distributed for member and partner organizations. The report contains summary of activities and financial performances and audit report of the organization.

2.8 Establishing a new partnership with academic and research institutions

With the objectives of strengthening research and development capacity on pastoralism, avoiding redundancy and duplication of efforts in research and development, developing and advance training program in pastoral development, and developing teaching curriculum on pastorals' and pastoral areas, PFE

signed Memorandum of Understanding (MOU) with Haramaya University (HU) and project implementation agreements have been signed with the IPAS-HU. PFE has signed also a MOU with Jigjiga University (JU).

The Forum has been invited by Somali Region Pastoral and Agro-pastoral Research Institute (SORPARI) to jointly organize International Camel Conference the following year with HU and Ethiopian Institute of agricultural research (EIAR).

2.9 Strengthening partnership with Government, charity and society

The Forum has strong partnership with PASC and MoFA in organizing the EPD. The Forum is a member of the following entities:

- ✚ Camel Forum Ethiopia (CFE): this is a national GO-NGO-Donor network with 15 members of steering committee in which PFE is a founding and member of the steering committee. The purpose of this network is to promote camel production and perform/coordinate related activities in the country.
- ✚ Member of the Task Force on Enabling Environment for CSOs in Ethiopia. The Tf is mainly working on the new CSA law adaptation.
- ✚ Member of the Steering Committee in National Adaptation Plan of Action (NAPA) under the Environmental Protection Authority (EPA). The Forum senior staff undertook climate adaptation research with the team of NAPA.
- ✚ PFE is a member of Consortium of European Lobby group for Easter Africa Pastoralism (CELEP)
- ✚ PFE is a member REGIONAL TASK FORCE MEETING ON LIVESTOCK IDENTIFICATION AND TRACEABILITY IN EASTERN AFRICA (Mifugo Project) in the capacity of member of the advisory board.

2.10 Participation in workshops and conferences

The following major conferences and workshop were attended:

- ✚ *Global conference on Agriculture, Food Security and Climate Change, which was organized in The Hague, Netherlands from Nov 6th-28th, 2010 organized by Governments of Netherlands in partnership with Governments of Federal Democratic Republic of Ethiopia, Mexico, New Zealand, Norway, Vietnam and other institutions such as the World Bank and UN-FAO.*
- ✚ *The 2nd Regional Task Force meeting on livestock identification and traceability in Eastern Africa in Mombasa, Kenya from Aug 31st-Sept 3rd 2010, which was organized by the Eastern Africa Police Chiefs Cooperation Organization (EAPCCO) in partnership with the Institute for Security Studies (ISS).*
- ✚ *Participation on a feed back and National Climate Hearing on March 30th, 2010 organized by Ministry of Agriculture and Rural Development.*
- ✚ *Participation on Climate Change Adaptation Programming in the Dry Lands, which was held on 23rd to 24th of March 2010 in Addis Ababa and organized by Norwegian Church Aid (NCA). Participatory Learning and Knowledge Management (PLKM)*
- ✚ *Participatory Learning and Knowledge Management (PLKM) workshop held at Adama from 15/04-21/04/ 2010, which was organized by PCDP/MOFA.*
- ✚ *Participation on Ethiopian National Steering Committee on Livestock and Identification and Traceability System Workshop, which was held on 11th-12th March 2010 in Hawassa and organized by Ministry of Agriculture and Rural Development.*
- ✚ *Participation on Regional Consultation Workshop for the Ratification of the Protocol on Cattle Rustling in Eastern Africa, which was conducted from 13th and 14th of March 2010 in Hawassa and organized by Ministry of Federal Affairs. Capacity building and empowerment*

3. Capacity building and empowerment

3.1 Study tour for Pastoral Affairs Standing Committee (PASC)

The Pastoral Affairs Standing Committee (PASC) of the FDRE House of Peoples' Representatives held visits and consultations with various actors in Afar, Somali, Oromia, SNNP and Gambella regional governments. While PFE arranges and cover logistical matters for PASC, study tours focus on better understanding and addressing/presenting the issues in the pastoral areas in the parliament. The outputs of the study tours and subsequent discussions on the issues are expected to provide the pastoral parliamentarians with up-to-date information on issues of pastoralism and pastoral development in the country. In the reporting period three study tours were undertaken in pastoral areas of SNNP, Afar and Gambella regions. All the reports of the study tour were submitted. This is CORDAID supported activity.

3.2 Capacity building for PFE members towards adapting the new legal environment

- ✚ The Forum has been implementing a project *"Building the capacity of CSOs towards adapting and responding to the new legal environment"* since April 2010 through financial support of Task Force on Enabling Environment for CSOs in Ethiopia. The overall objective of the project is to enhance the institutional capacities of PFE's four members to adapt to Charities and Societies Law. The activities implemented in the reporting period include: preparation of institutional policies and procedural manuals are underway while designing and printing financial pads completed. The members supported by this initiative are PWO, OPA, EParDA and EPADA.
- ✚ PFE has also signed MoU with its members PWO, APDF, EParDA, GTF, APDF, OPA, and partners APC and SoREPAC to implement EU financed project *"Enhancing Good Governance, Networking and Constructive Dialogue Capacity amongst CSOs for Sustainable Development of Pastoral Communities in Ethiopia"*.
- ✚ PFE has also signed MoU with Action For Development (AFD) to implement part of CAFOD financed project activities. This is to support AFD to organize a planning review meeting, performance review meeting with beneficiary community and publication of Annual performance report. The fund has been transferred to AFD transferred account and the annual performance review meeting was scheduled to be held end of Dec 2010, and the publication of the report to be held in January 2011.

3.3 Overwhelmed support to Afar Pastoralist Development Forum (APDF)

PFE by raising fund from DF, has supported various activities of APDF that include institutional support; organizing APDF's General Assembly; Organizing GO-NGO meeting; organizing consultative meeting among APDF members; APDF members capacity building training; material and equipment support to APDF resource center and various technical supports. APDF's resource center has been provided with Various Material and equipments for through support of DF project. The material and equipment procured include 4 desktop computer, 1 printer, 1 digital camera, 5 table, 4 secretarial chair, 8 guest chair, 2 horizontal desk (3-man sit)), 1 TV, Sat – dish set, and 1 AC.

3.4 Pastoral Councils capacity building

Strengthening Pastoral CBOs and creation of linkages

PFE facilitated the participation of the Pastoral councils in various national and international workshops and meeting. In the reporting period, the Afar, Somali and Oromia pastoral councils were able to attend the annual meeting of the East African pastoralist Elders Council from July 5th -6th, 2010 which was held in Nairobi, Kenya.

Institutional support

The process of preparation of strategic and organizational policy document in line with the new NGOs policy environment for Afar, Oromia and Somali pastoral councils has been started. Advertisement to commission the work was made the evaluation to select consulting firm has been started. In addition, support has been made to Afar Pastoral Council to organize its board meeting which was held in *Awash Sebat Kilo* from 9th – 10th Dec 2010. Similarly, Oromia Pastoral Association has been supported to organize its General Assembly meeting in Bale Zone in Oromia. These activities were financed from EU supported project.

3.5 PFE secretariat capacity building

Developing code of conduct and membership policy for PFE member organizations has been started. The work has been outsourced to experienced consultant and the whole work will be finalized mid January 2011.

The process of revising PFE's strategic and organizational policy document in line with the new NGOs policy environment has been started. Advertisement has been made to undertake organizational capacity building activities for PFE which include Organizational Development Assessment, revision of strategic plan, preparation of Fund raising strategy and plan, Human Resource/personnel policies and procedural manual, and Financial management manuals). The evaluation to select the consulting firm has been started. These activities were financed from EU supported project.

PFE also received one vehicle (Toyota Land Cruiser) for field activity from WFD project. In addition, the human resources of the Forum have reached sixteen including technical and support staffs at the end of the budget year. A temporary and a part time M&E officer have been employed.

3.6 PFE staff capacity building

- ✓ The 7th Session of Saemaul Undog Foreign Leaders Training which was organized by the government of the Republic of Korea from 16th -27th Nov 2010 in Seoul. The Director of PFE participated and awarded certificate of participation.
- ✓ Training of Trainers' Workshop for Farmers and Pastoralists in the COMESA and SADC Region: Utafiti Center, Egerton University, 14th – 18th of June 2010. The Programs Manager and Partnership and Capacity Building Officer have participated and awarded with certificate.
- ✓ A Project team composed of Project coordinator, and Administration and Finance manager participated on one and half day training prepared on execution of EU financed project "*Enhancing Good Governance, Networking and Constructive Dialogue Capacity amongst CSOs for Sustainable Development of Pastoral Communities in Ethiopia*". The training was given on budgeting, financial aspects, contractual and procurement systems and procedures which organized by EU TAU from July 21 to 22, 2010, at Desalegn Hotel. The training gave the team adequate information on the management and implementation modalities of the project.
- ✓ Finance and Admin staffs participated in various meetings, workshops & trainings, which include a Meeting on revenue & tax law for CSO's organized by Federal Revenue & Custom Authority; financial management training organized by Pact Ethiopia; a Domestic resource mobilization training organized by CSO's Task Force; a training on Financial Reporting & Ethiopian Anti Corruption Law organized by Dry Land Ethiopia Project; and Donors training (EU training & DF training) on financial & reporting matters etc.

II. Planning, Monitoring and Evaluation

- ✦ The annual organization plan developed: The organizational plans for the year 2010 (activity, finance, human resource, and staff salary package) were prepared.
- ✦ WFD project review and planning meeting conducted: Two project review and planning meetings have been held in the planning period to evaluate the progresses made and the challenges and re-plan activities
- ✦ Seven New project proposal preparation and fund raising conducted
- ✦ Evaluation, progress and terminal project reports have been prepared and submitted to donors and partners
- ✦ A pool/organizational level and three project auditing were performed

III. Governance and administrative matters

- ✓ In PFE's Sixth General Assembly (GA) it was approved on 2009 annual and six months physical and financial performances as well as various policy issues



Partial view of participants of the PFE Sixth General Assembly (GA) meeting

- ✓ Board of Directors held meeting four times and passed prominent decisions including 2010 plan approval
- ✓ PFE Management held several weekly/bi-weekly meetings and have seen various administrative matters of PFE
- ✓ Procurement committee facilitates the procurement process of various materials and services.
- ✓ PFE management also raise the premium of staff medical service & Group Personal Accident (GPA) Insurance from Birr 5,000 to 8,000
- ✓ PFE has introduced full Inventory system

IV. Financial performance

The total approved budget for the year was Birr 8,536,357 while the actual fund raised and collected in the year from various donors was Birr 7,251,006, which is 84.9% of the pledged budget. Out of the actual budget collected, Birr 5,842,229 or (80%) was utilized in which the program and administration costs account for about 80% (Birr 4,680,241) and 20% (Birr 1,161,988), respectively. In spite of the growing competition for a meager fund source, the present financial performance can witness that PFE has maintained its substantive capacity of fund raising and utilization.

Summary of Budget & Financial Performance Report By Component

S/N	Planned Physical activities by Project	Planned budget	Actual budget	Physical Performance	% Performance
I	PROGRAM				
A	Commercialization and entrepreneurship	100,000	0	0	
B	Research Activity	877,934	535,237	293,047	59%
C	Technology/knowledge transfer	3,371,667	1,874,073	2,160,695	
D	Communication, networking and partnership building	357,409	450,145	269,651	60%
E	Capacity building and empowerment	1,747,705	1,979,474	919,320	46%
F	Monitoring and Evaluation	64,334	139,409	129,295	93%
G	PFE Program staff salary and benefit support	920,238	967,706	908,234	94%
	Total Program Cost	7,439,287	5,946,045	4,680,242	79%
II	Office administration and operation				
1	PFE staff salary and benefit support	306,109	396,778	404,103	102%
2	PFE office rent	265,949	286,984	214,402	75%
3	PFE Head Quarter operating cost	527,011	621,199	543,483	87%
	TOTAL Admin Cost	1,099,069	1,304,961	1,161,988	89%
	GRAND TOTAL	8,538,357	7,251,006	5,842,230	81%
	% Admin cost				20%
	% Program cost				80%

V. Challenges

- High expectation of some member organizations for financial and material support from PFE Secretariat;
- Delay in activity and financial performance reporting from some of our project implementation partners;
- Members organizations' delay in payment of membership fee;
- Delay in commenting and /or approving project proposals from partner organization;
- PFE unable to transfer the title of TATA vehicle plate number 5-00890 to APDF due to the law of Transport Ministry was not allowed to transfer title for duty tax exempted vehicles

VI. Annex

6.1 Financial performance report by project, donor and program vs. Admin cost

Project name	Planned budget ¹	Actual budget	Actual expenses	% perfor	Program cost % ²	Admin cost %	Donor	Remark
	a	b	c	c/b				
Research, Capacity Building and Networking for Sustainable Pastoral Development in Ethiopia	1,089,611	1,089,611	912,165	84%	89%	11%	CORDAID	On-going project
Enhancing Institutional Capacity and Networking among APDF Member NGOs for Sustainable Pastoral Development in Afar Region	699,637	749,612	680,422	91%	79%	21%	DF	New project with APDF
Pastoralist Land Tenure and Climate Change Adaptation Project ³	1,006,250	1,158,025	1,927,547	166%	94%	4%	DF	Extended and New project merged
Support for Enhanced Institutional Capacity and Capability and Downward Accountability among PFE and its Member Organizations	365,996	377,714	289,949	77%	61%	39%	CAFOD-Trocair	New project
Capacity Building of Pastoralist Forum Ethiopia (PFE) in Key Pastoral Resource Management and Consolidation of Peace in the Oromia and Somali Regions of Ethiopia	2,184,316	1,888,121	1,167,195	62%	71%	29%	wfd	On-going project
Enhancing Good Governance, Networking and Constructive Dialogue Capacity among CSOs for Sustainable Development of Pastoral Communities in Ethiopia	-	836,117	296,570	35%	76%	24%	EU	New project six months (jun 2010) report
Building the Capacity of CSOs towards Adapting and Responding to the New Legal Environment	702,000	438,600	38,840	9%	72%	28%	Task Force	New project Late release of fund and bidding issue
12th Ethiopian Pastoralist Day	518,700	519,530	340,414	66%	-	-	Save Us and ISS	New fund to transferred to MoFA

Capacity Building of NGOs/CSOs in Advocacy and Dialogue for Sustainable Pastoralist Development in Afar Regional State	-	72,885	72,885	100%	0%	0%	EU-CSF 2008/09 Project	On-going project
Facilitating Regional Pastoral Elders' Council	-	49,336	44,787	91%	0%	0%	MRGI	New project
Organizing the fifth Annual Pastoral Development conference (Co-financing to the main project)	144,847	-	-	0%	0%	0%	FAO	Fund Not Raised
Promotion of Commercialization and entrepreneurship in pastoral areas	100,000	-	-	0%	0%	0%	Various source	Fund not raised
Supporting Minorities and Indigenous peoples' access to poverty reduction processes and inclusion in achieving the millennium development goals	562,000	-	-	0%	0%	0%	MRGI	On-going project. Fund not raised due to policy change
Organize 13th EPD ⁴	1,163,000	-	-	0%	0%	0%	Various source	Fund not raised
PFE Core Fund	-	71,456	71,456	0%	0%	0%	Own source	
GRAND TOTAL	8,536,357	7,251,006	5,842,229	81%	80%	20%		
NOTE: 1. the planned budget shows the initial budget while the actual is the fund collected in the year and exchange gained in some cases and the performance is calculated from the actual budget and actual expenses.								
1. The administration cost does not include salary of project coordinators and partially the director.								
2. The Donor merged the extended project with the new one so the performance a bit exaggerated								
3. The EPD costs are also in the CORDAID and wfd supported projects while the the fund was partially raised in Jan 2011								

6.2 Detailed financial performance by component

S/N	Planned Physical activities by Project	Planned budget	Actual budget	Physical Performance	% Financial Performance	Remark
I	PROGRAM					
A	Commercialization and entrepreneurship					
1	Develop long term program in promoting commercialization and entrepreneurship in pastoral areas of Ethiopia for fund raising	100,000	0	0		
	TOTAL A	100,000	0	0		
B	Research and technology transfer					
1	A Pastoral organizations directory documentation	12,934	12,934	18,400	142%	CORDAID
2	Baseline study of the project area	37,000	54,000	12,123	22%	WFD
3	Action research studies on the causes and the status of key pastoral resources management problems	90,000	120,000	62,353	52%	WFD
4	Support of student research projects in key pastoral resources management issues	108,000	54,000		0%	WFD
5	Development of a key pastoral resources management problem monitoring system (early-warning system)	12,000	45,000	14,340	32%	WFD
6	Assessment of training building needs (with PFE member organisations and governmental institutions)	20,000	20,000		0%	WFD
7	Support for documentation of case on role model in pastoral education in Kereyou community	36,000				WFD
8	Support for pastpral community consultation on preparation of PASDEP II	300,000	0			fund not raised
9	Conduct research on social impact assessment of poverty reduction program	112,000	0			fund not raised
10	Support community action research on poverty reduction	150,000	0			fund not raised
11	An annotated pastoral research		60000	48,000	80%	CORDAID
12	Conduct base line study		17528.7	-	0%	EU CSF
13	Documentation of Pastoralist Land Tenure and Use in Selected Regions of Ethiopia	0	151774.57	1,233,698	91%	DF
	Sub total B (1+2...+11)	877,934	535,237	1,388,913	259%	
B	Technology / knowledge transfer					
12	Organize Annual International Conference on climate change adaptation	477,500	487,442	395,656	81%	
13	Conduct experience sharing visit in West Africa /Mali, Niger, / on climate change adaptation best practices	131,250	131,250		0%	DF
14	Support and organize 12th Ethiopian Pastoralist Day	829,073	756,907	627,525	83%	

15	Publication of research reports and conference proceedings on key pastoral resource management issues (2 publications x 1000 copies)	65,000	168,474	0	0%	WFD
16	Conducting dialogues among pastoralist groups in key pastoral resources management in Oromia and Somali (or national level)	60,000	60,000	0	0%	WFD
17	Conducting exchange visit between pastoral groups of Liben and Borena zones	30,000	30,000	0	0%	WFD
18	Promotion of dialogue with actors from neighboring countries	10,000	10,000	0	0%	WFD
19	Support and organize 13th Ethiopian Pastoralist Day	1,363,000	200,000	31,648		EPD
20	Organizing the fifth Annual national Pastoral Development conference	375,844				
21	Organize information sharing meetings (quick networks) among member organizations on selected best practices	10,000	10,000	10,000	100%	CAFOD
22	Publish and disseminate a bi-annual newsletters (500 copy each) on best practices and key events of member organizations and other partners;	20,000	20,000	0	0%	CAFOD
	Sub total B (12+12...+21)	3,371,667	1,874,073	1,064,828	57%	
	TOTAL B (1+2...+22)	4,249,601	2,409,310	2,453,742	102%	
C	Communication, networking and partnership building					
1	Dissemination of published book on documentation of pastoral land use and administration	5,000	5,000	5,000	100%	DF
2	Publication of a pastoral directory on pastoral oriented organization in Ethiopia	51,737	51,737	0	0%	CORDAID
3	Publications of two newsletters on best practices in pastoral development	25,869	0	0		CORDAID
4	Annual calendar preparation and publication	12,934	38,803	52,245	135%	CORDAID
7	Organizing 3 quick network among members to share best practices in pastoral development	25,869	51,737	53,357	103%	CORDAID
8	Publication of Annual report of PFE	30,000	20,000.00	35,950.00	180%	CAFOD
9	Strengthening of the forum in the area of key pastoral resource management and networking	22,000	22,000	0	0%	WFD
10	Capacity building of PFE staff members in key pastoral resources management	50,000	50,000	12,290	25%	WFD
11	Networking on local, regional and national level	19,000	45,000		0%	WFD
12	Strengthening PFE Resource Center (materials, books, etc.)	15,000	66,988	39,718	59%	
12	Facilitation of networking among pastoral actors of Liben and Borena zones	20,000	0			WFD
13	Enhancing LAN internet service	40,000	0			CAFOD

14	Publication and dissemination of three annual performance reports of three PFE member organization in local language	20,000	20,000		0%	CAFOD
15	Publication of Annual report of the forum	20,000				
16	Lap top computer for PFE		17,529	26,957	154%	Eu CSF
17	Desk top computer for PFE		12,270	24,174	197%	Eu CSF
18	Books and other resource materials for two resource centre (APDF and PFE)		17,529	12,831	73%	Eu CSF
19	Visibility actions		31,552	7,130	23%	Eu CSF
	TOTAL C (1+2+...+15)	357,409	450,145	269,651	60%	
D	Capacity building and empowerment					
1	Three capacity building training on pastoral development for FDRE House of Peoples' Representative pastoral Standing Committee Members (PASC)	93,127	93,127	106,731	115%	CORDAID
2	Three Journalist club mission trips to pastoral regions	54,324	54,324	-	0%	CORDAID
3	One journalist training	31,042	31,042	-	0%	CORDAID
4	Enhancing institutional capacity and networking among APDF member for sustainable pastoral Development in ANRS	647,812	697,760	630,020	90%	DF
5	Compilation and translation of adjusted manuals for the region	80,000	-			CAFOD
6	Training for PFE member organizations in key pastoral resources management issues (3 PFE staff x 20 participants x 3 days in Adama)	40,000	75,000	-	0%	WFD
7	Training of partner organizations in key pastoral resources management issues (5 PFE staff x 20 participants covered by HU x 3 days in Haramaya)	15,000	45,000	-	0%	WFD
9	Strengthening of APDF, OPC, SoRPac and APC secretariat through availing institutional support which include availing of technical support for six months by PFE	180,000				TASK FORCE
10	Organizing five days intensive training on change management and good governance for 25 participants drawn from PFE, APDF, OPC, SoRPac and APC secretariat	86,000				TASK FORCE
11	Organize three experience sharing visit on organizational adaptation strategies for 10 participants from each of the three Pastoral council with similar organizations in the country, for 10 days	72,000				TASK FORCE
12	Preparation of five strategic plan (PFE, APDF, OPA, APC, SoRPac)	100,000	109,200		0%	TASK FORCE
13	Development of Fund Raising strategies for three organizations (OPC, APC, SoRPac)	125,000	100,000		0%	TASK FORCE

14	Preparation/revision of financial and procurement management manuals for five organizations (PFE, APDF, OPC, APC, SoRPaC)	70,000	109,600		0%	TASK FORCE
15	Organize two days intensive training on local resource mobilization and fund raising strategy for member organizations	40,000	40,000	-	0%	TASK FORCE
16	Organize General Assembly meeting	10,000	10,000	8,500	85%	CAFOD
17	Support organization of an annual work and budget plan review meeting with community for three selected PFE member organization(40 participants and 2 days	20,000	20,000		0%	CAFOD
18	Support Organization of an annual performance review meeting with community on programs of three selected PFE member organizations (40 participants and 2 days)	20,000	20,000	20,000	100%	CAFOD
19	Design and print financial pads		75,000	28,152		TASK FORCE
20	Training Materials and equipments	63,400	27,100	26,550	98%	WFD
21	Revision of PFE strategic plan; revision of organizational structure with position classification and job description, and salary scale; revision of human resource policy and procedural manuals; and development of Fund raising strategy for the forum		49,080	-	0%	Eu CSF
22	Preparation of strategic plan; revision of organizational structure with position classification and job description, and salary scale; revision of human resource policy and procedural manuals; and development of Fund raising strategy for the forum		147,241	-	0%	Eu CSF
23	Preparation of code of conduct for PFE member organization		35,057	12,000	34%	Eu CSF
24	Organize four annual performance review meeting with community on programs of four selected PFE member organizations (23 participants, 4 round, for 4 days including two travel days)		66,223	-	0%	Eu CSF
25	Support organization of four annual work and budget plan review meeting with community for four selected PFE member organization (23 participants, 4 round, for 4 days including two travel days)		66,223	-	0%	Eu CSF
26	Support the organization of board meeting for three regional pastoral council (three meetings, 15 person, for four days including two travel days)		59,159	42,580	72%	Eu CSF
27	Eastern Africa Pastoral Regional Council Meeting		49,336	44,787	91%	MRG
	TOTAL D (1+2+...+26)	1,747,705	1,979,474	919,320	46%	

E	Monitoring and Evaluation					
1	Auditing costs	29,787	41,287	56,000	136%	
2	Evaluation costs	10,347	48,122	46,270	96%	
3	Planning and review workshops	24,200	50,000	27,025	54%	
F	Program Salary					
4	PFE Program staff salary and benefit	920,238	967,706	908,234	94%	
	TOTAL E (1+2+3+4)	984,572	1,107,116	1,037,529	94%	
	TOTAL I (A+B+C+D+E)	7,439,287	5,946,045	4,680,242	79%	
II	Office administration and operation					
1	PFE Admin staff salary and benefit	306,109	396,778	404,103	102%	
2	PFE office rent	265,949	286,984	214,402	75%	
3	PFE Head Quarter operating cost	527,011	621,199	543,483	87%	
	TOTAL II	1,099,069	1,304,961	1,161,988	89%	
	GRAND TOTAL (I + II)	8,538,357	7,251,006	5,842,230	81%	
	ADMIN COST & %	13%	18%	20%		
	PROGRAM COST & %	87%	82%	80%		

6.3 List of PFE member organizations

1. ACORD Ethiopia
2. Action For Development (AFD)
3. Afar Pastoral Development Forum (APDF)
4. Agam Jillo Webo Memorial Development Association
5. Ethiopian Agropastoralist Development Association (EAPDA)
6. Afar Pastoral Development Association (APDA)
7. Atowoykisi – Ekisil pastoralist Development Association
8. CAFOD/TROCAIRE
9. CISP
10. Envision Beyond Basic needs Association (EBBA)
11. EPaRDA
12. Ethiopia Muslims' Relief and Development Association (EMRDA)
13. FARM-Africa
14. Gayo Pastoral Development Initiative (GPDI)
15. Gudina Tumsa Foundation (GTF)
16. Hararghea Catholic Secretariat (HCS)
17. Health unlimited Ethiopia
18. Liben Pastoralist Development Association
19. Mahi Difu Child Care and Development Association
20. Ogaden Welfare &Development Association (OWDA)
21. Oromia Pastoralist Association (OPA)
22. Oromo Self-help organization (OSHO)
23. Oxfam Canada
24. Oxfam GB
25. Oxfam Spain (Intermon)
26. Panos-Ethiopia
27. Pastoral Development Relief Association (PDRA)
28. Pastoral Integrated & Sustainable Development Organization
29. Pastoral Welfare Organization (PWO)
30. Pastoralist Concern
31. Save the children USA
32. SOS Sahel
33. Support for Sustainable Development (SSD)
34. Wako Gutu Foundation (WGF)