



**PASTORALIST FORUM ETHIOPIA (PFE)**

**Annual Physical and Financial  
Performance Report**

*(January 1<sup>st</sup> through December 31<sup>st</sup> 2007)*

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## TABLE OF CONTENT

<b>I.</b>	<b>INTRODUCTION.....</b>	<b>3</b>
<b>II.</b>	<b>PROGRAM ACTIVITIES IMPLEMENTATION .....</b>	<b>4</b>
<b>1.</b>	<b>ADVOCACY AND LOBBY .....</b>	<b>4</b>
1.1	THE 9 <sup>TH</sup> ETHIOPIAN PASTORALIST DAY (EPD) CELEBRATION .....	4
1.2	PLAN FOR ACCELERATED AND SUSTAINABLE DEVELOPMENT TO END POVERTY (PASDEP).....	6
1.3	DOCUMENTATION OF PASTORALIST LAND TENURE AND USE IN ETHIOPIA.....	6
1.4	SUPPORTING MINORITIES AND INDIGENOUS PEOPLES’ ACCESS TO POVERTY REDUCTION PROCESSES AND INCLUSION IN ACHIEVING THE MDG.....	7
1.5	WORKSHOP ON “ENGAGING THE PRIVATE SECTOR IN PASTORAL DEVELOPMENT IN ETHIOPIA” .....	7
1.6	WORKSHOP ON LIVESTOCK KEEPERS RIGHTS.....	8
1.7	FOURTH NATIONAL PASTORAL DEVELOPMENT CONFERENCE IN ETHIOPIA .....	8
1.8	MEDIA REPORTING ON PASTORALISM .....	9
1.9	VARIOUS PASTORAL POPULARIZATION, AND ADVOCACY WORKS .....	9
<b>2.</b>	<b>NETWORKING AND COORDINATION.....</b>	<b>16</b>
2.1	ESTABLISHMENT OF PASTORALISTS INFORMATION AND DOCUMENTATION CENTER .....	16
2.2	CALENDAR AND PASTORAL ORGANIZATION’S DIRECTORY PREPARATION .....	17
2.3	JAPANESE SOCIAL DEVELOPMENT FUND (JSDF) MANAGEMENT AND ADMINISTRATION.....	17
2.4	RESOURCE BASED CONFLICT PROJECT (RBC).....	21
2.5	THE PASTORAL MULTI-ACTORS PLATFORM (PASTORAL MAP).....	22
<b>3.</b>	<b>PROMOTION OF GOOD GOVERNANCE AND PRACTICES .....</b>	<b>23</b>
3.1	REGIONAL TRAINING ON RESOURCE BASED CONFLICT AND THE ROLE OF PASTORALIST ELDERS IN THE EAST AND HORN OF AFRICA ORGANIZED .....	23
3.2	BROAD BASED ALLIANCE FORMATION (BBA).....	23
3.3	FACILITATING AND SUPPORTING THE ESTABLISHMENT OF OPC SECRETARIAT.....	24
3.4	PREPARATION OF PASTORAL GENDER EQUALITY GUIDELINE .....	24
3.5	CAPACITY BUILDING THROUGH TRAININGS (POLICY ADVOCACY TRAINING) .....	25
3.6	ENHANCING AFAR AND BORANA LIVELIHOODS EFFORTS (ENABLE).....	25
<b>4.</b>	<b>PARTNERSHIP AND COALITION BUILDING .....</b>	<b>28</b>
<b>5.</b>	<b>CAPACITY BUILDING .....</b>	<b>28</b>
5.1	OFFICE RESTRUCTURING AND DEVELOPMENT .....	28
5.2	TRAINING .....	29
5.3	CAPACITY BUILDING OF NGOs/CSOs IN ADVOCACY AND DIALOGUE FOR SUSTAINABLE PASTORALIST DEVELOPMENT IN THE AFAR REGIONAL STATE.....	29
<b>III.</b>	<b>PLANNING, MONITORING AND EVALUATION .....</b>	<b>30</b>
<b>IV.</b>	<b>GOVERNANCE AND ADMINISTRATIVE MATTERS.....</b>	<b>30</b>
<b>V.</b>	<b>LESSON LEARNED .....</b>	<b>31</b>
<b>VI.</b>	<b>FINANCIAL PERFORMANCE.....</b>	<b>32</b>
6.1	SUMMARY OF FINANCIAL PERFORMANCE BY INTERVENTION AREA FROM 1 <sup>ST</sup> JAN. 2007 TO DEC. 31 <sup>ST</sup> 2007 (ETH. BIRR)....	32
6.2	DETAILS OF FINANCIAL PERFORMANCE FROM 1ST JANUARY 2007 TO DEC. 31ST 2007 (ETH. BIRR) .....	33
<b>VII.</b>	<b>ANNEXES .....</b>	<b>37</b>
	ANNEX 1: LIST OF STAFF FOR YEAR ENDED DECEMBER 31 <sup>ST</sup> 2007.....	37
	ANNEX 2: LIST OF PFE MEMBER NGOS.....	38

## **Annual Physical and Financial Performance Report** (January 1<sup>st</sup> through December 31<sup>st</sup> 2007)

### **I. Introduction**

Pastoralist Forum Ethiopia (PFE) is substantially progressing in terms of both organizational and institutional performances. Since its establishment in 1998 as a loose network, the Forum has undergone various developments. Building on its experiences and lessons learned on the pastoral advocacy and networking endeavors the Forum has since August 2004 transformed itself in to a full-fledged umbrella NGO. As of January 2005, the Forum has rented office premises, put in place institutional settings, strengthened financial capacity, and increased its staff both in quality and quantity, which is from only two to fourteen full-time and one contact staffs.

In the course of the last few years, PFE has registered substantial performances in advancing the rights of the pastoralists and collective voice of its member NGOs. The tangible results obtained so far include: pastoralism and pastoralist have become national agenda in which the pastoral issues have been discussed and debated in the Assemblies of the Federal parliament including the Premier annual reports; formation and formulation of pastoral institutions at the federal and regional levels; recognition of the Ethiopian Pastoralist Day (EPD) as a national day by the Federal and Regional Governments; inclusion of the plights of the pastoralist in the country's Five-Years Plan, Plan for Accelerated and Sustainable Development to End Poverty (PASDEP); pastoral programs in the Ethiopian Radio; and the fact that Pastoralism has continuously attracted attention of the various actors can be cited amongst the few.

Needless to say that the achievements so far obtained is due to a strong commitment of pastoralists and partners that the Forum is working with to achieve the overarching goals- *recognition of the pastoralist, and ensuring sustainable pastoral development*. Due to the fact that pastoral issues are complex and dynamic the Forum would like to call for its partners, specially the pastoralists and member organizations, and the critical mass of pastoral institutions and individuals working on pastoralism and related issues to more commit themselves to register additional achievements in the coming years.

In the reporting period, the Forum has continued working on the on-going projects and added new area of interests. The pastoral land use and tenure documentation and gender equality from pastoral angel are new areas complimenting the advocacy works of the Forum and partners. In addition, the Forum has started process of organizational restructuring, and revising its strategic plan to accommodate changes in socio-economic and political environment. The present progress report highlights annual work performances of the Forum for the period January 1<sup>st</sup> through December 31<sup>st</sup>, 2007. The report is divided into five Sections. The first Section is *implementation of programming activities* that deals with key program performances as regard to advocacy and lobby, networking and coordination, promotion of good governance, partnership and coalition building, and capacity building activities. The second Section highlights on performances made in planning, Monitoring and Evaluation activities. The third Section briefly describes *Governance and administration matters*, which include institutional and human resources developments while the challenges and lesson learned during the reporting period are treated under Section four. The fifth Section highlights the *financial performance of the organization*, while lists of human resources as well as member NGOs are annexed.

## II. Program activities implementation

### 1. Advocacy and Lobby

#### 1.1 The 9<sup>th</sup> Ethiopian Pastoralist Day (EPD) Celebration

Ethiopian Pastoralist Day (EPD), which is marked on 25<sup>th</sup> / 26<sup>th</sup> January (Tir 17), is a unique and a multifaceted advocacy instrument of the pastoralists and partners to raise the profile of the pastoralists, and enhances their solidarity to influence decision makers. The advocacy goal of PFE is recognition of pastoralists and pastoralism, and ensuring sustainable pastoral development. This goal is an integral part of the vision of PFE that states *PFE aspires to see empowered, socially and economically developed pastoral communities that enjoy an affluent livelihood and a durable peace and social harmony.*

PFE jointly with the Ministry of Federal Affairs (MoFA), and the Pastoralist Affairs Standing Committee (PASC) in the EFDR House of Peoples' Representatives organized the 9<sup>th</sup> EPD celebration on 25<sup>th</sup> January 2007 in the Assembly Hall of the Federal Parliament. The overall objectives of the 9<sup>th</sup> EPD were to consolidate encouraging achievements obtained in pastoral development and in recognition of the pastoralists; and to influence the policy-makers and all pastoral actors to renew their commitment. That is the reason we selected theme of the day to be *More Commitment for Good Governance and Sustainable Development in the New Ethiopian Millennium.*

The celebrants of the EPD were more than 700 representing pastoralist communities from all pastoral regions, senior officials from federal and regional governments, donor communities, NGOs, academic and research institutions, private sector representatives, etc. The contributions of various stakeholders in organizing the celebration, especially role of the pastoral regional governments and NGOs, were immense. The total cost of the celebration was more than 609,810 Birr. PFE contributed 272,199.41 Birr and the Federal Government covered the rest. The cost from PFE side was covered by Japan Social development Fund (JSDF).

The following bullet points summarize the key advocacy processes and achievements obtained in the 9<sup>th</sup> EPD.

- **The pastoral advocacy works to realize the right for development for the pastoralists, recognition of pastoralism as way of life and source of livelihood, have been moved to a new chapter**
  - ✓ *PFE systematically lobbied for higher decision makers to officiate the event and participate in the celebration; and played a central role in planning and execution of the event. This includes drafting a project proposal, raising fund, strategizing and framing the activities of the event, monitoring, etc.*
  - ✓ *The key message of the Day was “More Commitment for Good Governance and Sustainable Pastoral Development in the New Ethiopian Millennium”. The message was conveyed to the policy makers and public through various tools. The Day was celebrated magnificently in Afar, Somali, SNNP, Oromia, and Gambella Regional States. The decentralized mode of celebration has raised the plight of the pastoralists at the regional level and had incremental value to address voice poverty at the national level.*
  - ✓ *H.E Prime Minister Meles Zenawi officiated the opening ceremony of the 9<sup>th</sup> EPD while members of his cabinet were accompanying him. In his opening speech the PM declared the **Federal Government had renewed its commitment to support pastoralists.***

- ✓ *Elder pastoralist from Oromia region made blessings and forwarded a key message of the day. **The elder pastoralist has emphasized the pastoral actors should renew their commitment to work with the pastoralist in the new millennium.***
- ✓ *Pastoralists and partners held panel discussion on key pastoral issues and passed a thirteen-point resolution. Pastoralists and decision-makers and stakeholders came together, discussed and debated on key pastoral issues. That is, the cumulated advocacy result has put pressure on the decision-makers and the public to recognize pastoralism as a viable source of livelihood and a way of life.*
- ✓ *The PM invited more than 300 pastoralists in the Palace and hold discussion on pertinent pastoral issues. The prime focus of the discussion was infrastructure development and conflict resolution in pastoral regions.*
- ✓ *The face – to - face discussion held for the second time since the 8<sup>th</sup> EPD between the pastoralists, and Head of the Government and key decision makers is an encouraging step towards creating culture of citizen monitoring and addressing voice poverty.*
- ✓ *PFE has been considered as a key partner in advancing the interests of pastoralists. The pastoralists delegated PFE, MoFA & PASC to facilitate the 10<sup>th</sup> EPD.*
- **The status of pastoral development in the country known and importance of pastoralists' integration into national socio-economy emphasized**
  - ✓ *The Minister of MoFA and four officials from four pastoral regions (Somali, Afar, Oromia, and SNNP regions) have presented progress reports and lesson learnt vis-à-vis the resolutions passed in the 8<sup>th</sup> EPD. In gross, the reports revealed the slight progress in social development as compared to the previous years.*
- **Pastoral solidarity through promotion of multiculturalism/cultural pluralism under the pastoral context enhanced**
  - ✓ *Pastoralists coming from different areas have showed their cultural songs, costumes, their living environment, etc. This can be taken as an ideal stage that the pastoralists strengthen their solidarity to voice together.*
- **Public Domain reached out and the profile of pastoralists and pastoralism raised in the country**
  - ✓ *The Director of PFE, Chairperson of PASC, State Minister of MoFA, and Head of Federal PCDP gave a press conference on ETV a week ahead of the event.*
  - ✓ *The Heads of Regional Governments and the Minister of MoFA passed message on ETV and Radio a week before the event.*
  - ✓ *ETV and Radio were transmitting the ceremony of the event live, while the print media gave good coverage too*
  - ✓ *Promotional materials reflecting the key message of the event prepared and distributed: three big Digital Billboards, 500 copies of magazine, two Banners, 1000 T-Shirts, and 1000 Capes distributed*
  - ✓ *Representatives' of Civil Society Organizations and other non-state actors mobilized to participate in the event*
  - ✓ *PFE has distributed 500 copies Pastoral up date Newsletter conveying key messages of the pastoral development in the country*

- **The whole process and outcomes of the 9th EPD documented and disseminated: Video, photographs, and a magazine on the event prepared and reached users**
  - ✓ *The report on the whole process and achievements have been prepared and disseminated*
  - ✓ *All organizers accompanied by the Minister and State Minister of MoFA gathered together to evaluate the event and discuss the way forward.*
  - ✓ *The resolutions of the 9<sup>th</sup> EPD are prepared and distributed by MoFA for most pastoral actors*

## **1.2 Plan for Accelerated and Sustainable Development to End Poverty (PASDEP)**

On 5<sup>th</sup> January 2007, Ministry of Finance and Economic Development dispatched the Final PASDEP document. The document reached PFE through Poverty Action Network Civil Society in Ethiopia (PANE), PFE's key partner, and disseminated immediately to all member organizations and partners. The Chapter on Pastoralism developed by PFE and partners was included partially in the final document. This activity was covered by CORDAID (Royal Netherlands donor NGO).

## **1.3 Documentation of Pastoralist Land Tenure and Use in Ethiopia**

The Forum in collaboration with the International Institute of Rural Reconstruction (IIRR) is implementing a project *Documentation of Pastoralist Land Tenure and Use practices in selected regions of Ethiopia* since April 2007. The purpose of the project is to identify, analyse, document, package and distribute experiences of land tenure and use in selected pastoral regions of Ethiopia. This process will contribute to the attainment of PFE mission of promoting the pastoral rights through policy advocacy, networking and research. The process will result in the production of advocacy materials, which can be used to lobby for fair and equitable pastoralists policy and legislation in Ethiopia. A writeshop process is followed to identify, analyse, document, package and disseminate pastoralist land tenure and use experiences, lessons and innovative practices. The main activities of the project are conducting 5 regional planning meetings, a national planning meeting followed by a writeshop. The project lifespan is two years and financially supported by Development Fund (DF, Norwegian NGO).

The following are the major activities performed in the reporting period:

- ◆ *Preparatory activities: A task force that oversees the implementation of the project and provides strategic guidance has been organized. The task force is composed of three persons, drawn from Pastoralist Forum Ethiopia (PFE), International Institute to Rural Reconstruction (IIRR), and the Norwegian Development Fund (DF). An experienced professional expert was employed as project coordinator. Reference and Legislative documents including Land Administration and Use Proclamation's of FDRE, SNNPR, Oromia and Afar regions were gathered and documented. The Afar land Administration and use proclamation is at a draft level, not enacted while the Oromia's Proclamation approved by "Caffee" (Regional council) but not published yet.*
- ◆ *Implementation kicks off: Three regional planning workshops (Oromia, SNNP and Afar) were conducted out of 5 planned. During the planning workshops, themes, topics and practices for the writeshop identified; and organizations/individuals willing to write cases assigned.*
- ✓ *The Oromia regional planning Workshop was held in Adama, from August 21 - 22, 2007. On the workshop, 31 participants (5 pastoralists - only one women and four men and 26*

*individuals from GOs and NGOs all men) had participated. The collection of cases and practices from individuals has been underway.*

- ✓ *The SNNPRs' regional planning workshop was held in South Omo zone, Jinka town, from September 24 – 25, 2007. On the planning workshop, 21 participants (5 pastoralists - three women and two men, and 16 individuals from GOs and NGOs - one woman and the rest men) had participated. The collection of cases and practices from individuals has been underway*
- ✓ *The Afar regional planning workshop was held in Awash Town of Afar region, from December 24 – 25, 2007. On the regional planning Workshop 25 participants (4 pastoralists - one women and 3 men, and 18 individuals from GOs and NGOs - all men) had participated. The participants selected cases for writing and agreed to complete writing on the topics in the first week of February 2008. To simplify the collection of the written documents (the cases written), a focal person based in Afar was assigned.*
- ◆ *Draft article was made ready for News on pastoralist land administration and use*

#### **1.4 Supporting minorities and indigenous peoples' access to poverty reduction processes and inclusion in achieving the MDG**

Through the financial support of the Minority Right Group (MRG) has started implementing a project “*Supporting minorities and indigenous peoples' access to poverty reduction processes and inclusion in achieving the millennium development goals*”. The purpose of the project is to improve the participation of pastoralist communities and their strategic partners in PRSP process. The project will support conduct Research and prepare document that examines in detail the poverty reduction policies and strategies for implementation, and develop corresponding strategies for pastoral communities as to how they can participate in consultation and implementation process; organize training of partner NGOs/CBOs on action research; organize community training workshop on right based approach, advocacy and monitoring tools and develop community action plans; implementing community projects which improve community's access to poverty reduction strategies; developing framework & tools for pastoralist best practices in achieving inclusive poverty reduction; develop advocacy strategies and plan; and implementation of various advocacy activities.

In the reporting period, a partnership agreement has been signed with donor, and detailed budget plan for the first year prepared. PFE has developed Terms of Reference to conduct the study, invited a competent and experienced consultants and made selection of the consultant to undertake research on Ethiopian PRSP in relation to the Afar pastoralist group.

#### **1.5 Workshop on “Engaging the Private Sector in Pastoral Development in Ethiopia”**

The Natural Resources Institute (NRI) of the University of Greenwich, UK had undertaken research on “Engaging the Private Sector in Pastoral Development in Ethiopia”. The objective of the research was to explore the nature and extent of linkages between livestock traders and other private sector interests on the one hand, and pastoralists on the other and how they can be further developed in ways that are both good for business and good for the reduction of poverty among pastoralists. The research was funded by the Wellcome Trust under its “Livestock for Life” Initiative.

As part of the research process, Pastoral Forum Ethiopia (PFE) in collaboration with the NRI organized a workshop on the findings of the research for stakeholders on May 9<sup>th</sup> 2007 in Addis Ababa. The objective of the workshop was to share the preliminary findings of the research and get feedback from the stakeholders. The final document of the research is under way.

## **1.6 Workshop on livestock keepers rights**

The Forum in collaboration with the League for Pastoral People and Endogenous Livestock Development (LPP) and other 3 Ethiopian based organizations has organized a workshop on livestock keepers' Right from May 23 – 25, 2007, in Addis Ababa. The objectives of the workshop were raising awareness on animal genetic resources and livestock keepers' rights issues among the African stakeholders; to discuss on strategic priority action; to exchange information on community based animal genetic resource conservation and sustainable use; and to learn about FAO breeding guideline and phenotypic characterization. More than fifty participants from 12 African countries & Ethiopian counterparts participated. The final report has been distributed to various actors.

## **1.7 Fourth National Pastoral Development Conference in Ethiopia**

The Forum has an annual conference on pastoral development in Ethiopia in which rampant problems of the Ethiopian pastoral groups are discussed and debated. The underlying challenge is to advance recognition of pastoralist, surface out that the Ethiopian pastoral areas, and their enormous resources must be factored into effective national planning and development. Moreover, this strategy compliments and signifies a partnership between government, civil society, the private sector, religious organizations, universities, research institutions, women, youth, and the poor all working together hand in hand for the achievement of the Millennium Development Goal

The Fourth National Conference on Pastoral Development was convened under the theme "*Millennium Development Goal (MDG's) and Pastoral Development: Opportunities & Challenges in the new Ethiopian Millennium*" and was held from August 29-30, 2007 in Addis Ababa. The objective was to bring together pastoralist community representatives, experts, academics and researchers, non-governmental and intergovernmental personnel, and create public awareness of pastoralists and their marginalization. The Conference was also meant to encourage cooperation between pastoralist communities; promote lobby groups to advocate, advance and promote the rights of pastoralists; support and encourage the formation of strong grassroots pastoralist organizations to advocate and lobby governments, prominent individuals who are keen in pastoral development in order to discuss and debate on pastoral issues of major concerns. Moreover, this platform has also been beneficial for the policymakers to gain more understanding and strong momentum into the challenging predicaments of pastoralism.

In the conference, seven papers corresponding MDGs were presented and discussed. The papers were: *New trends in pastoral development in Ethiopia: the case of Somali region; Status of extreme poverty and hunger: looking inward and forward; Achieve universal primary education; Promoting gender equality and empowering women for sustainable pastoral development; Social development from health perspectives: the status of child mortality, maternal health, HIV/AIDS, malaria and other diseases; Environmental sustainability and climate change: a growing challenge of Pastoralism; A global partnership for indigenous peoples' development: an international experiences; and Synthesis and the way forward on pastoral development in the New Ethiopian Millennium.* The conference was attended by more than 165 participants. The participants were representatives of pastoralists from different regions, NGOs working on pastoral development, Pastoral MPs, government and its departments working on Pastoralism, researchers, academics, UN agencies, the OAU, donors, diplomats, journalists and Honorable guests. The Proceeding's of the conference which incorporates all the presentations and the outcomes of the discussions has been prepared and submitted to PFE at a draft level. It will be finalized soon and published. Copies of the proceedings will be distributed to various organizations and relevant individuals.

## 1.8 Media reporting on pastoralism

The media is the main source of information influencing perceptions of development issues including problems around pastoralists and indigenous people in Ethiopia and elsewhere. The mainstream print media has certainly reinforced more than modified the received folk model on these issues over the years. The range of popular media, viewed pastoralists and pastoral issues, as secondary importance in relation to the highland's sedentary agricultural livelihoods. As a result, Ethiopian pastoralists and issues affecting them receive minimum attention in the press, and when they do features most of the content is skewed towards negative phenomena such as, conflict, cattle raiding drought and famine and this often further worsens condition of pastoralists in the present era.

The general objective of the training workshop include Improve the quality and quantity of national and international media coverage on pastoralist and indigenous people issues; Amplify the voices and experiences of pastoralists and other indigenous communities in order to humanize their issues and story; and lay down to develop field of *pastoral journalism* that focus on pastoral issues though initiation of the establishment of *Pastoralist Friends Journalist Group*.

The topics covered were Basics of Communication and information for development; Challenges of media reporting on development issues; lessons of Panos Ethiopia Desert Voice project as methodology to capture and amplify marginalized issues; pastoralism in PASDEP, MDG and media reporting; indigenous groups and media reporting; methodologies for capturing marginalized issues; and the need to develop *pastoral Journalism*.

The outcomes of the workshop were immediate in that more than ten articles and news were produced by different media and reached the audiences.

The workshop was held for three days including field trip to the Kereyu pastoral community and the participants were 35 journalist from different government and private media and 7 facilitators and resource persons. This activity is supported by CORDAID and MRG.

## 1.9 Various pastoral popularization, and advocacy works

- ◆ **Pastoralism and Policy Options in Ethiopia<sup>1</sup>, Adaptation Training Course:** A staff member of PFE has been nominated as one of the six experts working on ATT (Adaptation Training Team) that is initiated and coordinated by the Tuft University. The first meeting of ATT was conducted on February 16<sup>th</sup>, 2007, in order to adapt the training materials in the Ethiopian context, which was formerly prepared in East African perspective, where the group discussed on pillar 1 of the training that covers issues related to pasture. The second meeting was carried out on 15<sup>th</sup> and 16<sup>th</sup> of March 2007 as planned and the remaining two pillars of the training were being finalized. During the discussion, data on case studies, pictures, graphs, etc, were identified and assignments were given to individual group members to reflect actual pastoralists' situation in Ethiopia. Our staff is working on the gender and Pastoralism part of the course.
- ◆ PFE staff has attended a workshop on the **International Experts Seminar on Indicators Relevant for Indigenous Peoples, the Convention on Biological Diversity and the Millennium Development Goals that was held** from March 3<sup>rd</sup> to 11<sup>th</sup>, 2007 in Ifugao, Philippines. The workshop was organized by TEBTEBBA Foundation as a continuation of

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<sup>1</sup> The training is being prepared in the adaptation process of the course on Pastoralism and Policy in East African. It is designed by IIED (International Institute for Environment and Development) in partnership with a number of partner organizations targeting policy makers, development practitioners and pastoral civil society groups. The process in Ethiopia is underway with Tuft University funding.

the previous Africa Regional consultative meeting (on Indicators of well-being of Indigenous Peoples in Africa), which was held from Nov. 26<sup>th</sup> to 28<sup>th</sup> 2006 in Nairobi, Kenya. In the declaration, Ethiopian/African pastoralists have been recognized as indigenous peoples of Africa.

- ◆ A staff of PFE attended on **Pastoralist Women's Network meeting** on 21<sup>st</sup> of March 2007. The network was initiated by Save the Children USA, so as to contribute towards tackling the widely observed gender inequality within the pastoral community, in addition to facilitating the gender resource exchanges (best practices, lessons learned, challenges) among the pastoral actors. According to the SC (USA) gender advisor majority of the pastoral development actors were invited to form the network.
- ◆ A staff of PFE has participated two meeting of the Regional Report on Status of Pastoralists (ROSP) initiative, on 12th and 16th of January 07. Oxfam Great Britain (OGB) is the facilitator of ROSP; PFE is an Advisory Committee along with GL-CRSP PARIMA and PASC, while the technical committees are CSA, IDB, and ICS. According to OGB, the thematic areas of the team will be 1) Pastoralists Demographic data; and, 2) Economic contribution of Pastoralism towards country's economy. The ToR that institutionalizes ROSP through indicating roles and responsibilities of the different committees is under development. OGB promised to draft and circulate the ToR. The role of PFE was proposed as using the ROSP research outputs for national policy advocacy purpose, while CSA (Central Statistics Authority) to take the responsibility concerning the pastoral population.
- ◆ Executive Director (ED) of PFE has participated in a PCDP funded various studies launching workshops which were organized by the Ministry of Federal Affairs (MoFA)-PCDP in Somali (Jijiga) and Afar(Semera) regions. The workshop in Jijiga was conducted on 19th March 2007, and in Semera on 4th April 2007. Both workshops aimed at launching various PCDP funded studies that were held in pastoral region. The following presentations were made in the workshops: The establishment of the Somali & Afar Pastoral and Agro-pastoral Research Institutes (SoPARI and APARI) and its Research Initiatives Funded by PCDP; Participatory Research and Social Analysis with emphasis to Gender issues in Pastoral Areas of Ethiopia; Pastoral Early Warning System and Decentralized Disaster Preparedness and Contingency Planning; and Woreda level Database Based on PCDP's baseline survey of 30 Pastoral Woredas, Depicting Socio-Economic situations. The Executive Director, during his trip to JiJiga has made a presentation on the status and performance of the Japanese Social Development Fund (JSDF), discussed with the regional officials and MoFa on how to go about the establishment of the Somali Pastoral Elders' Council, and shared ideas on possibility of implementing the TV/Radio research planned in the JSDF. In addition, he introduced PFE's activities for new officials and robust PFE in the region.
- ◆ The ED participated and contributed on the information exchange workshop which was organized by European Union Civil Society Fund (EU CSF) in partnership with PFE on 3rd April 2007 in Semera, Afar Region. The workshop was attended by 21 participants drawn from various NGOs and some GOs. The purpose of the Workshop was to aware NGOs working in the region with the EU CSF's Call for Proposal 2007, and to introduce the Cotonou Task Force (CTF) in the region. CTF is a network of CSOs engaged in the Cotonou Agreement in Ethiopia. On the workshop, Head of EU CSF, has briefly presented on profile of his institution, the nature of the grant, procedures on Call for Proposal, and types of eligible applications. After the presentation, it was agreed the APDF to take the lead to organize a consultative meeting for the NGOs to discuss how better to apply for the grant. APDF has shown interest to take PFE as a lead applicant. In a separate discussion with APDF, the Executive Director of PFE suggested possible areas/activities to be taken in to consideration.

- ◆ These included constituency building, capacity building (eg. internet shop for NGOs in the region, training, etc), advocacy on land use matters and conflict as well as gender equality using Pastoralist Day as an advocacy instrument. The executive director of PFE has also presented on the COTONOU TASK FORCE IN ETHIOPIA (CTF). The ED during his visit to Afar region has done additional task such as: Refreshing communication of PFE with some regional officials and NGO community - meeting with the Vice President, Secretary of the President, and Head of the Capacity Building Bureau; distribution of More than 20 Pastoral Organizations' Directory; collection of addresses of NGOs currently working in the region; and Monitoring the implementation of two JSDF projects.
- ◆ A Program Officer of PFE has participated on 'Oromia Pastoral Development Commission Organizational reengineering consultancy meeting which was organized by Oromia Pastoral Development Commission on July, 2007, in Adam town. The objective of the meeting was to enrich and comment the draft Organizational reengineering strategic document of the commission. There were more than 25 participants drawn from Oromia Pastoral Development Commission regional, Zonal and project offices, Oromia Pastoral CoCommunity Development Project Regional Coordination Unit, Various Local and International NGOs working at national and regional level ( Oromia region), and other Oromia government offices. During the meeting, the Oromia Pastoral Development Commissioners and senior staff have presented the strategic document prepared by the organization. After the presentation the participants have made very deep discussion on strategic issues pointed out in the document. In all the cases the program Officer participated actively and advised the commission to adopt participatory development approach, empower and capacitate the pastoral community, strengthen traditional institution and support both diversification and pastoral way of life.
- ◆ A Program Officer of PFE has participated on a ” **Practical Peace Conference: Cross Border Conflict Mitigation Initiative in the horn of Africa**” which was organized by **Initiative Inc. (DAI) and USAID** , from **1<sup>st</sup> October – 3<sup>rd</sup> October 2007, At Nyali Beach Hotel, Mombassa, Kenya**. The main purpose of the conference was to evaluate the performance of the East and Central Africa PEACE Program (PEACE I) in terms of its approach, process and impact. The conference was attended by more than 100 participants drawn principally from Kenya, Ethiopia, Uganda and Somalia. The participants were Woreda / district officials, Zonal/Provincial administrators, representatives of the grassroots communities, Representatives of peace project implementing NGOs, USAID & DAI management/staff, IGAD, and other actors and institutions at the national and sub-regional level. During the conference we came to know that , as part of the DAI/USAID horn of Africa's Cross Border Conflict Mitigation program, two cross border peace projects are under implementation in Ethiopia, by EPaRDA and PCEA. PCEA jointly with Kenyan and Somali partners is implementing Mandera - Gedo – Dollo Ado Cross-Border Conflict Mitigation Initiative and similarly, EPaRDA jointly with Kenyan Partner is implementing South Omo - Turkana Cross-Border Conflict Mitigation Initiative. The three day long conference has created a good opportunity for PFE delegate to learn and understand the dynamics of conflict and its management in the horn of Africa. Furthermore the conference enabled to learn the efforts being made by donors, NGOs and IGAD to ensure peace ii the horn of Africa. The knowledge and information gained from the conference would help PFE to easily engage itself in peace building process and contribute to efforts of peace building and conflict transformation in pastoral areas of the country.
- ◆ A Program Officer of PFE has participated on ” **Pastoral Community Development Project (PCDP) RESULTS FRAMEWORK and Monitoring & Evaluation Workshop**” that was held from November 12 – 13, 2007 at Rift valley hotel, Adama Town. The main purpose of the workshop was to produce PCDP II result frame work and enhancing the

skills of the participants in the design & implementation of Result based M&E system. The participants of the training were Federal and regional staff of PCDP projects in the four pastoral regional state ( Afar, Oromia, Somali and SNNP) in different parts the country. There were more than 25 participants drawn from Federal/ regional PCDP coordination Units, PFE and The World bank. On the workshop, the program Officer has participated actively and effectively, and contributed significantly on the development of Result Frame work for PCDP Phase II. On the workshop, the program Officer has also shared information on the status and contribution of JSDF project to PCDP and the need to maintain such complementarities in PCDP II. The major out puts of the workshop were:

- PCDP I achievements presented, Major problems and key lessons identified and remedial actions for PCDP II forwarded
  - The participants revised PCDP objectives, components, subcomponents. And developed performance indicators for impacts, out comes and out puts for all
  - During the workshop it was emphasized that management of development projects must focus on results. The participants were able to discuss and differentiate among various result terminology and level of the result chain. Furthermore the participants have got adequate understanding on the relation ship between results and information system
- ◆ A PFE staff has participated on a workshop '**Borana Conserved Landscape**' which was organized by Gayo pastoral development initiative and facilitated by international consultants from July 21 to 23, 2007 at Yabello. The objectives of the workshop were advocating for the Borana conserved landscape to be recognized as community conserved area both at national and international level. The participants of the workshop were Borana traditional leaders, community elders and Government Officials, NGOs International Organizations and donors. At the end of the workshop , the communities declare that they will continue to make all efforts to conserve the Borana landscape and its relevant biodiversity as a community conserved area, according to the relevant international laws and to the Ethiopian environmental policy
  - ◆ A PFE staff has participated on a **Bio- fuel National stakeholders' consultation Forum** which was organized by Horn of Africa Regional Environment Center and Network, Environmental Protection Authority and Forum For Environment on July 27, 2007 at Ghion Hotel, Addis Ababa. The objective of the workshop was to look for acceptable policies and tools for sustainable bio fuel planning and management.
  - ◆ A staff member of PFE participated on a workshop **on climate change organized** by Green forum 2007 from October 31- November 02, 2007 at Ghion Hotel, Addis Ababa, Ethiopia. The Green Forum is a consortium of NGOs with a strong mandate to work on the environment and natural resources. This year's topic was climate change, a challenge for the new Millennium-Linking climate change, natural resources, livelihood and policies.
    - ✓ *On the workshop, presentations and discussion were made on the following topics: Global Overview: what climate change is, and causes, global mitigation mechanisms, adaptation, where does Ethiopia stand?; The economic impact of climate change in Ethiopia; What does climate change mean at ground level?*
    - ✓ *National Adaptation Program of Action (NAPA) Preparation process in Ethiopia was the major discussion topic. While synthesizing the available information in preparation of National Adaptation Program of Action (NAPA) Preparation process in Ethiopia, it was understood that the followings are the most vulnerable to climate change and climate variability: Agriculture, water, human health; Small scale farmers and pastoralists; and Arid, semi-arid and dry sub-humid parts of the country.*

- ✓ *On the workshop the PFE delegate has made valuable contribution. He was a panelist representing civil society by focusing mainly on the effect of climate change on pastoralists and its policy implications.*
  - ✓ *The panel discussion came up with the following possible Impact of climate change: Pastoral areas are becoming drier; Existing water shortage will worsen; More erratic and unpredictable rainfalls; Scattered and unpredictable pasture; incidence of drought has increased and conflict because of shortage of resources.*
  - ✓ *The following Policy implications were also raised during the panel discussion: Enabling herd mobility, both seasonal and as a response to drought, while securing rights to critical resources (dry season pastures and water); Supporting pastoral livelihoods through better water access and tailored service provision and supporting livelihood diversification, for instance in the areas of eco-tourism and conservation; Building robust conflict management institutions and effective drought mitigation systems, including early warning, insurance and safety nets; Strengthening the capacity of pastoral groups to engage with debates on policy issues directly affecting their lives and livelihoods; and as most pastoralists live in some of the poorest countries in the world, efforts by national governments must be supported by richer countries particularly as these bear the main responsibility for climate change.*
- ◆ A PFE staff has participated on a **workshop on National Action Plan to Combat Desertification** which was organized by Environmental Protection Authority from November 5 – 6, 2007 at Queen Sheba Hotel, Addis Ababa. The objective of the workshop was to update the National Action Plan to Combat Desertification which was prepared in 1998.
  - ◆ A PFE staff has participated on a **workshop on National Action Plan to Combat Desertification which was organized by Forum for Environment (FfE) in collaboration with Ethiopian Country Water Partnership (ECWP), Water-Aid and Ethio-Wetlands and Natural Resources Association (EWNRA)** on December 20, 2007 at Axum Hotel, Addis Ababa. The objective of the workshop was to wrap up multi stakeholder workshop conducted in the past under the main theme of Effective Water Resources Use and Management in Ethiopia: Lessons from the past for the Upcoming Millennium. Professionals from Ministry of Water Resources Addis Ababa University, Federal Environment Protection Authority, Addis Ababa Water and Sewerage Authority, Nile Basin Initiative, Water Aid, Ethio-Wetlands and Natural Resources Association have presented papers on different topics related to the main theme.
  - ◆ A PFE staff has participated on a workshop on **resource governance, conflicts and skills of conflict resolution, policy analysis, advocacy and lobby** from December 3-5, 2007 at Yaballo. The workshop was organized by SOS Sahel Ethiopia together with the Gayo Pastoralist Development Initiative. The objective of the workshop was to discuss on the preliminary findings of the research on the pastoralist environmental rights.
  - ◆ A PFE staff has participated on a workshop on **“climate change and agriculture, fisheries and Pastoralism in Africa, the fight against hunger – policies, trends and initiatives in development assistance for agriculture and rural development, and African Agro ecological Alternatives to the Green Revolution”** which was organized by Climate Network Africa, International Alliance Against Hunger, More and Better, Union Nacional de Camponeses Mozambique, Coordination Nationale des Organisations Paysannes (CNOP- Mali), IRPAD-Mali (Institute de Recherché et de Promotion des

Alternatives en Development), African Center for Biosafety, Food First, Terra Nuova (Italy), Development Fund (Norway).

The workshop was organized from November 26 – December 2, 2007 at Nyeleni center in Selengue, Mali. More than 150 participants from 25 African countries and 10 countries from other continent representing farmers, pastoralists, environmental and development organizations. The objectives of the workshop was to discuss and share experience on Climate change and agriculture, fisheries and Pastoralism in Africa, The fight against hunger, Development aid for agriculture and rural development in Africa and African agro ecological alternatives to the Green Revolution and to develop coordinated efforts.

*The pastoralists were poorly represented on the conference and the issues related to them were rarely focused. However, PFE's delegate tried to explain that Pastoralists are the most affected people by climate change because of the vulnerability of their livelihoods and the lands they are residing on (dry lands): it was mentioned that pastoralists and their area are characterized by: moisture stress, water shortage, erratic and unpredictable rainfall, more frequent drought, Scattered and unpredictable pastures, Competition on resource among themselves and between pastoralists and farmers, Resource base conflicts, Less access to infrastructure and services, and Unclear land tenure issues, etc. Because of the unclear land tenure issues and the insecurity of either the use right or the ownership right or both, the governments are at ease to expand agro fuels and even intensive farming based on AGRA (African Green Revolution Alternatives). So pastoralists need more attention both from south and north while working on advocacy.*

- ♦ A team composed of two persons (Executive director and a board member of PFE) has traveled to Pretoria (South Africa), from May 30th 2007 to June 2, 2007 and participated on **orientation workshop on the inclusion of Indigenous Peoples in development issues** in the region, which organized by the Africa Safeguard Unit and the Social Development Department, in cooperation with the South Africa Country Management Unit of the World Bank. The orientation workshop was aimed at holding discussions on the World Bank's Indigenous Peoples Policy and its application, taking into consideration the operational challenges in Africa as well as the broader social development and social inclusion concerns. The organizers officially invited PFE to participate in the workshop and share its experiences. Although the information was timely circulated to all PFE member organizations it was Dr. Tafesse Mesfin, PFE board member, could only manage to join the workshop.

The total participants were 28 including the organizers The participants of the orientation workshop were 28 including the organizer. The participants were Indigenous Peoples Leaders, government officials, specialists, and academics, as well as World Bank staff drawn from east and southern African countries as well as from Washington, USA. The total participants were 28 including the organizers. The venue was in Sheraton Pretoria and the workshop was held from 31st May to June 1st 2007. The team has made presentation on Indigenous Peoples in the Context of Ethiopia: The Case of Pastoralists and the purposes of the presentation were defined as to highlight on the profile of pastoralists and policy changes in Ethiopia, and to attract attention of the international community in addressing pastoral issues. In addition, PFE's publication and a brochure to raise its profile were distributed for the participants. During the workshop it was learned that the World Bank is compassionate to support the IPs by revisiting its 2005's Policy on IPs and corresponding procedure Manual.

The pastoralists are considered as IPS, not only by the WB but also by many of regional frameworks-African Commission on Human and Peoples' Right (ACHPR). Thus, linking the pastoral advocacy with the framework of IPs' movement can be a good strategy to surface out the pastoral issues at the regional and international levels. In addition, PFE can have a plan to tap meager resources managed by international Food and Agriculture Development (IFAD) to support the IPs under the auspices of the WB. All in all, the workshop was successful and PFE has attained its mission in two ways-advocated for the protection of pastoralists' collective rights and popularized its works.

- ◆ A team of three pastoral delegates led by the ED of PFE participated in **two international conferences in Europe- Interlaken, Switzerland, from 1-7 Sep., 07; and in Segovia, Spain, from 8-15 Sep.07. The purposes of the trips were to attend on the FAO International Technical Conference on Animal Genetic Resources as well as a pre-Conference, and to attend the WORLD GATHERING OF TRASHUMANT AND NOMADIC PEOPLES**, respectively. The main objectives of the team members' trips were to voice plight of the pastoralists to the international community, especially to advocate for the new camel epidemic killing many camels in the pastoral areas; to link up/establish networking and partnership with the world indigenous peoples coming together from across the globe; and to strengthen our solidarity with livestock keepers, learn more about common concerns (the genetic erosion and common property rights) and voice. The international organizations based in Europe, LIFE NETWORK, LEAGUE FOR PASTORAL PEOPLES (LPP), ENDOGENOUS LIVESTOCK DEVELOPEMNT (ELD), and Segovia (Spain) event organizing Committee covered the costs of the PFE delegates.

During the Interlaken conferences, the Ethiopian delegates Participated in three consecutive days' discussions and debates of participants of the parallel event and shared ours while learning a lot from others; Presented the Status of Ethiopian Pastoralists and raised policy issues that the international community need to address, raised the issue of camel in which this important pastoral asset need special consideration; showed posters: the posters depicting camel disease and the need to special attention for pastoralist share to livestock and livestock related sales; took part in drafting the Interlaken Livestock Diversity Forum's Declaration, and disseminated to PFE member organizations and partners, presented a paper on Camels in Ethiopia at a Glance; hold discussions with different groups coming to the conference; hold a discussion with FAO senior official on camel disease; Participated and contributed in the dialogue between the representatives of Livestock Diversity Forum and FAO delegates; visited the Swiss transhumant livestock system that is practiced in the Swiss Alps.

Similarly, during the WORLD GATHERING OF TRASHUMANT AND NOMADIC PEOPLES in Spain, the Ethiopian delegates have attended traditional transhumance of Spanish shepherds passing through Madrid and a Shepherds' Fest in la Casa del Campo, where there were exhibits of local livestock breeds and pastoral cultures from around the world; participated and contributed in the five consecutive days discussions and debates; produced a vision, strategies and programs that might fit the interest of the Ethiop group; and presented the pastoralist plight in front on the Minister of Spain ministry of Agriculture

- ◆ ED of PFE participated part of the 42nd Ordinary Session of the African Commission for Human and Peoples' Rights and other related events, taking place between 11 and 28 November in Brazzaville, Republic of Congo. There were two major events; expert meeting on indigenous peoples and the implementation of the second decade of the worlds' indigenous people (11-13 Nov), and second, the 42<sup>nd</sup> Ordinary Session of the African Commission on Human and Peoples' Rights (ACHPR) which took place from 14 to 28 Nov.

Two statements were given in the Session: STATEMENT BY MINORITY RIGHTS GROUP AT THE 42<sup>ND</sup> SESSION OF THE AFRICAN COMMISSION ON HUMAN AND PEOPLES' RIGHTS ON INDEGINOUS PEOPLES OF AFRICA; and STATEMENT BY MINORITY RIGHTS GROUP INTERNATIONAL AT THE 42<sup>ND</sup> SESSION OF THE AFRICAN COMMISSION ON HUMAN AND PEOPLES' RIGHTS, BRAZZAVILLE, CONGO 15-28 NOVEMBER 2007 ON MINORITIES IN AFRICA.

- ◆ The ED travelled to Afar aiming at to hold a preliminary consultation with relevant Officials of the Afar regional bureaus on facilitation of the establishment of Pastoral Council at the region and to afresh and enrich the objectives of the Council, and to sign agreement with regional bureaus on EU funded project, and to perform related activities. The mission team members' were ED from PFE, and Head of Afar Coordination Department, MoFA. The agreement was signed for the EU supported project and the preliminary meeting was made with the senior regional officers.

## **2. Networking and Coordination**

### **2.1 Establishment of Pastoralists Information and Documentation Center**

Establishing pastoralists' information and documentation center at PFE's head quarter has been completed. The aims of the center include improving access to information on Pastoralism & related matters & knowledge dissemination. The center provides pastoral information in soft & hard copies for students, researchers, journalists etc. In the reporting period the following are the major activities achieved:

- ◆ A separate room has been arranged for the resource center in the PFE's office premises in order to ease execution and monitoring the activities of the center. The types of information to be found in the center include key policy issues, development and research reports, cultural and religious heritages, etc.
- ◆ The resource center has been equipped with furniture ( Tables, Chairs and Shelf); and with audio visual equipments such as TV, video camera, photo camera, CD etc)
- ◆ Installation of Local Area Network (LAN) in the center has been done and three computers are purchased and networked with a server computer in place. The work was done through contracting IT consultant. The consultant has successfully installed hardware and software; has worked configuration and document posting; and trained staff on how to manage the system. Therefore, a pastoralist researcher/academician or any person seeking information on Pastoralism and related issues can have access to internet services.
- ◆ Various books, reports, newspapers, articles were collected through purchase and donation from different bookshops and organizations. 71 different books and publication; and proclamations (2005 & 2006) were purchased while 57 books and publication were donated by UN-OCHA PCI, IIRR and MoARD. More than 30 various documents on Pastoralism were downloaded from internet and documented. British Council has also promised to donate a number of books to the resource center
- ◆ Summarizing the news, statements and any relevant information in newspapers and periodicals for policy advocacy is underway.
- ◆ An IT officer has been hired to manage all activities of the resource center, i.e. timely update the website, summarizing the information in the newsletters and periodicals, coping and make ready e-copies, develop mechanisms to run the center, etc...
- ◆ All the available materials (the already existed and the new procured) are classified in different groups like gender, poverty, land etc.

- ◆ A catalog which contain the list of all materials is prepared for the classified documents in order to easily identify the available materials by their groups
- ◆ A resource centre policy and different formats like user registration format and book loan format are developed to manage the resource center and to control the available materials
- ◆ The website hosting space is upgraded to 500mb to upload updated pages and to use the e-mail accounts in sufficient way. The pages are updated by adding different publications and information on new events. Additional page for the resource center is under construction which will be released after having collected adequate materials and finalizing the inside decoration.

## **2.2 Calendar and Pastoral organization's Directory preparation**

In order to boost PFE's networking, a calendar for year 2007/8 conveying key pastoralist day messages printed into 1000 and disseminated in Sep 2007. A revision of the 2005 Pastoral Organizations' Directory is underway. The Directory will have broader reach of pastoral actors from federal to regional levels.

## **2.3 Japanese Social Development Fund (JSDF) management and administration**

As the major implementing agency, PFE facilitates the overall management and administration of the Japan Social development Fund (JSDF) jointly with Federal Pastoral Community Development Project (FPCDP) and under the supervision of The World Bank. In the reporting period, the following tasks have been undertaken.

### **2.3.1 1<sup>st</sup> Quarter projects review and capacity enhancement training workshop**

Pastoralist Forum Ethiopia (PFE) organized a workshop **on First Quarter (Sep. to Nov. 2006) JSDF Projects' Review and Capacity Enhancement Training** for the sub-grantee NGOs and partners. The general objectives of the workshop were to monitor status of the projects of the sub-grantee NGOs, and to enhance capacity of the technical staffs of the projects through participatory training. The workshop was held from January 8-12, 2007 in Nazereth/Adam and the total number of participants including the facilitators was 61, which were drawn from 11 sub-grantee NGOs, PFE project team, the Federal & regional PCDP, Woreda level PCDP Mobile Outreach Team (MOT) and partner organizations. Conventional and participatory workshop and training methodologies have been administered though out the course of the workshop. The following paragraphs summarize the major activities and outcomes of the workshop.

- ◆ The projects teams and partners knew each other physically, shared experiences, and status of their projects and respective working environment known
- ◆ Consensus built and views shared among the projects teams on the development philosophy of PCDP and JSDF through reviewing project management and operational modalities, and implementation arrangements
- ◆ Participants held group discussion and identified key lessons and gaps. The key issues identified were Weak linkage between JSDF & PCDP structure at regional and Woreda level, delay in budget transfer and material procurement of JSDF, misunderstanding on Community Action Plan (CAP) among sub grantee NGOs, different manual, weak M&E and Woreda interference in community procurement. As the way forward, the participant pointed out the need to create forum, the need to accelerate procurement & budget transfer, harmonizing per diem, possibilities of CAP financing outside PCDP source, and standardizing manuals

- ◆ The capacity of members of the project teams enhanced through the training on theoretical and practical aspects of Community Driven Development (CDD) approach and Participatory Rural Appraisal (PRA) principles and tools, and the foundation to build a collaborative community dedicated operation to ensure successful achievements of the development objective of CDD projects laid
- ◆ Generic JSDF Monitoring and Evaluation systems discussed and agreed up on, and a draft Guideline on Participatory Community M&E System prepared

### **2.3.2 The Annual (Sep.2006 to Aug. 2007) JSDF Projects' Performance Review**

Pastoralist Forum Ethiopia (PFE) organized a workshop on the Annual (Sep.2006 to Aug. 2007) JSDF Projects' Review for the sub-grantee NGOs and partners. The workshop was held from November 26 -28, 2007 in Adama town. The purpose of the workshop is to evaluate/review first year project performance and prepare realistic and achievable 2nd year project plan so as to ensure effective and efficient implementation of the project activities in the remaining one-year project period. The Federal Pastoral Community Development Project (PCDP) and the World Bank have participated in the design and implementation of the workshop.

The total number of participants including the facilitators was 63, which were drawn from 11 sub-grantee NGOs, PFE project team, the Federal & regional PCDP, Woreda level PCDP Mobile Outreach Team (MOT) and partner organizations. The following bullets summarize the major activities and outcomes of the workshop.

- ◆ All sub grantee NGOs (13 projects), PFE project staff and PCDP representative presented the progress reports of their respective project
- ◆ Experience among participants Shared: Almost all participants boldly underlined on the fact that such kind of discussion among the JSDF implementing bodies such as NGOs, PCDP, GO and PFE is quite relevant both for learning best practices on project implementation process and to fine-tune future project progress inline with the lesson learned in the workshop. Key experience sharing on how to go about standardization of training and service operation manuals, CAP template harmonization and PME system installment were highly appreciated.
- ◆ Exhaustive Discussion on challenges has been made: The discussion held through out the workshop helped participants to solicit solution for major challenges together with all key decision makers. Being a participatory workshop, it allows us to raise all challenges, find remedies and reach consensus to apply context specific strategies to overcome such challenges.
- ◆ Confidence built on tapping on PCDP and GO resource for JSDF implementation: The workshop built up a concrete confidence on sub grantee NGOs on the possibility to scale up the use of PCDP and GO resources for JSDF project purpose. Following the delay of logistic and office equipment procurement process, NGOs were remained in difficulties to carry out their planned project activities. But, this workshop has given them a green light on the possible use Woreda PCDP resources such as motor bicycle and office equipments. Pulling resources from such sources was highly supported by both PCDP and government representatives. The workshop was effective to bring a significant improvement on collaborative partnership (linkage) among PCDP, government and NGOs.

### **2.3.3 Budget re-categorization, Procurement and Fund disbursement to Sub-grantees**

#### **JSDF budget categorization**

Pastoralist Forum Ethiopia (PFE), Ministry of Federal Affairs (MoFA) and The World Bank country office have amended jointly the JSDF budget categorization for the second time. The amendment was made on activity and budget plan and on some cost items depicted in the original project agreement signed in 2005. The reason for the amendment is to cope up with the changes made in the budget category resulted from activity changes.

#### **Fund disbursement to sub grantee NGOs**

Birr 3,819,463 (USD 439,443), which is 33.4% of the actual budget allocated for NGOs for two year has been disbursed to the NGOs up to the end of the reporting period. At the beginning, the process of transferring fund to sub grantee NGOs was not an easy task. The procedures at the National Bank of Ethiopia (NBE) couldn't allow transferring the money from NBE to commercial Banks in the Capital. As the result the process of transferring the money took long time.

#### **Material and equipment procurement**

All major procurement activities of the grant will be managed by PFE. The major procurements of the Grant are higher consultancy services, all terrain motorcycle, and computer with accessories, office furniture, photocopier, strongbox, Video Camera, Field equipment, Generator, Field Vehicle and other materials. The contracted NGO will not undertake procurement except for some minor consultancy service related to training material development and facilitation of grassroots training.

Until the end of the reporting period, except few items such as a photocopier with accessories, a binder, and a LCD projector, the procurement of material and equipments of the project have not yet performed. The delay was mainly due to inadequate cash in the JSDF bank account. The initial seed money (200,000 USD) from the World Bank was initially decided on the assumption that four NGOs will participate in the fund implementation. However, given the increased NGO number (from 4 to 11), the seed money was not increased. PFE had distributed to the participating NGOs the entire fund in its account and run short of money to undertake the procurement. PFE has officially requested additional money from the bank and approved by the Bank at the end of the reporting period. Though the seed money available in the account is adequate to undertake the procurement and transferring money as working advance to NGOs, the tax issues of material procurement is not yet addressed. We requested the government to allow us to purchase the materials duty free as the Bank is not going to pay tax. However there was no clear cut answer and still needs further discussion and communication.

Except the issues of taxation, all other preparation for undertaking the procurement has been finalized. Procurement officer has been recruited, procurement plan has been, agreement was reached with consulting firm for preparation of specification, bid evaluation and inspection work. Accordingly preparation of the specification has been finalized and bid documents are under preparation.

### **2.3.4 Monitoring of Sub-grantees**

- ◆ The JSDF Finance Officer has undertaken quick monitoring visit to eight sub grantee NGOs twice in the reporting period in their head quarters, Addis Ababa. The purpose of the visit was to monitor the JSDF financial management and expenditure of the first quarter and take timely remedial action. At the end of the monitoring visit, feed back with possible remedial actions has been given to all finance officer and coordinator of the project of all visited sub grantee NGOs.

- ◆ The JSDF coordinator and Program Officer have undertaken monitoring visit to all the 11-sub grantee NGOs on November 17, December 7 & 8, 2006 in their head quarter, Addis Ababa. The purpose of the visit was to monitor the JSDF implementation start up activities and take timely remedial action for smooth and effective implementation of the grant activities. The report on the monitoring visit was presented and discussed during the JSDF first quarter project review and capacity enhancement training workshop that was held from January 8 – 12, 2007 in Adama.
- ◆ A monitoring team composed of PFE program officer and Finance & Admin officer from PFE head quarter have undertaken Monitoring visit in some selected Woreda of the project from November 8 – 21, 2007. The purpose of the Monitoring visit was to collect first hand monitoring information. The report on the monitoring visit was presented and discussed on **the Annual review meeting which was held from November 26 – 28, 2007 in Adama.**

### **2.3.5 Sub grantee NGOs and community level capacity building**

#### ***A. Project staffing and deployment***

The required project staff have been employed and deployed to field project offices. Out of the total (52) required Woreda level project staff, 47 technical staff (90%) of the requirement has been fulfilled.

#### ***B. Target Kebele selection***

The total number target Kebeles to be covered by JSDF in all 17 project Woredas of the four pastoral regions are 115. In the reporting period all the target Kebeles were specifically identified and decided for project intervention by Woreda development Committee of respective project Woreda.

#### ***C. Preliminary baseline assessment***

Up to the end of the reporting period, JSDF Woreda technical staff and Mobile Outreach Team jointly have done preliminary base line assessment for a total of 114 target Kebeles.

#### ***D. Project sensitization and awareness creation at Kebele level***

In the previous year (end of 2006) Sub grantee NGOs had created awareness among Kebele leaders and community representative in 16 Kebeles. In the reporting period awareness have been created among Kebele leaders and community representatives in additional 69 Kebeles. In total awareness was created in 85 Kebeles.

#### ***E. TOT training on PRA, service & Business management and participatory project cycle management***

One of the commonly proposed strategies of all the 13 JSDF project for effectively managing the community capacity building process in 17 project Woredas is organizing TOT training for JSDF technical staff and MOT of each Woreda as an the entry point. After the training the technical staff will train and assist the community in the over all capacity building process. To this end a total of 33 TOT trainings on ***PRA, service & Business management and participatory project cycle management*** were planned for the whole project life. In the previous reporting period (end of 2006) out of the total 33 planned TOT trainings, 1 TOT training on PRA had been organized for JSDF technical staff and MOT members. In the reporting period 21 TOTs (11 TOT trainings on PRA, 5 TOTs on business planning and service management, and 5 TOTs on participatory project cycle management) were organized for more than 202 JSDF technical staff and MOT members. And the total number TOTs organized so far reached 22.

## **F. Other Community Capacity building activities**

In the reporting period the following progress were made in the implementation of project activities at community level.

- ◆ The preparation of 14 community Action Plans is completed
- ◆ 83 Community Project Management Committee have been established/strengthened
- ◆ 23 Community Service Management Committee established
- ◆ 523 Community members [Community Project/Service management Committee members] were trained
- ◆ 4 business management manuals prepared
- ◆ 12 community Service management manuals prepared
- ◆ 20 business management committees established/reorganized
- ◆ 123 Community members[Community business management Committee members] trained
- ◆ 14 new women groups organized
- ◆ 33 women business management committees established/reorganized
- ◆ 9 women group prepared fundable business plan

### **2.4 Resource Based Conflict Project (RBC)**

The RBC project was conceived at the Greater Horn of Africa level. As part of the process of program formulation, six roundtables had been conducted at different countries in the Horn and it was in the Hargeisa roundtable that member agreed to form a network in their respective constituencies and subsequently elect focal points to represent them. Since 2004, Hop for the Horn (HfH ) was acting as a National Focal Point (NFP) for Ethiopia, based on the decision made during the RBC 5th conference (South Sudan). The project has been handed over to PFE as of July 2006, through a formal agreement signed between HfH and PFE, with the understanding that PFE is an umbrella NGO engaged in advocating the rights of pastoralists and representing collective voice of its members.

PFE as a focal Point will play the coordination and facilitation role to establish RBC networking in Ethiopia as part of the regional network. The primary objectives of the Ethiopian RBC network will be: reaching at a common understanding of Resource- induced conflicts, and strengthened understanding of RBC issues; efficiently utilize resources to properly address RBC issues; and addressing RBC issues at Regional level (in close collaboration with neighboring countries). At early stage of the project major activities agreed to be implemented in Ethiopia were Civil Society Mapping, election of the NFP, election of the National Steering Committee, revision of the RBC national action plan and functionalizing the Network.

In the previous reporting period (end of 2006), the major activities performed were: Rapid assessment of civil society mapping, election of the NFP and documentation of practices. The two major activities; 1) revision of the RBC national action plan; and, 2) election of the national steering committee were not achieved because of difficulty to reach on consensus at national level among the selected PFE members for the national RBC NW. They recommended for PFE to conduct comprehensive conflict sensitivity analysis, and include government bodies into the group during the process.

In the reporting period the following are the major activities performed:

- ◆ A project agreement was signed between PFE (the national NFP) and the regional RBC Secretariat on September 2007, for implementation of two major activities with the allocated fund of USD 5,900. The intended activities include: registration of RBC Network for Ethiopia, and implementation of the project Objective 2 (capacity building). The capacity building component focuses on build the capacity of RBC network members in conflict research and analysis; policy analysis and advocacy skills; media engagement and lobby skills; campaign development skills and content - focused training based on the priority themes identified by each national network within the RBC NAPs.
- ◆ A project officer participated on The National Focal Persons (NFP) technical round-table meeting which was organized by the Regional RBC management network Secretariat in partnership with Oxfam Novib Regional Office, from December 3rd to 4th in Nairobi Kenya- the Spring Hotel. The purpose of the meeting was commencing the implementation of the second year RBC Regional project. The meeting was attended by the eight national network representatives from the HEA. During the two days meeting it was reported the regional secretariat has been legally registered as RBC regional network in Nairobi, the office has been rented and institutionally developed. The major issues raised/agreed during the meeting were: the issue of registering the national networks and possibilities of collecting membership fee from among members, the need of sharing experiences with other networks concerning processes of formations, structural developments, coordination; the importance of finding out study documents and research findings regarding the national level RBC issues previously developed by different actors and reviewing as a baseline data in the process of conducting the conflict mapping; finalizing the revision of NAPs up to 15th of December 2007; the need to establish cooperation among neighboring member countries in the implementation of the capacity building endeavors; the need to investigate alternative ways of fund raising; and the need to enter formal agreement between NFPs and RBC at regional level, and among NFPs and national networks at national level.

## **2.5 The Pastoral Multi-Actors Platform (PASTORAL MAP)**

The PASTORAL MAP aims at contributing to the efforts being exerted by the Government and non-government actors to reverse the age-old pastoral problems and hence ensures rights for development for pastoralists through bringing together various actors to debate and dialogue regularly on selected pastoral issues at macro-level, and present alternatives. There has not been a compressive and broad-based platform to periodically discuss on pastoral issues. The consultative meeting to revitalize PASTORAL MAP was held in September 2006. The participants of the consultative meeting held to enrich the MAP had commended and agreed to hold the second gathering on Dec. 29<sup>th</sup> 2006. Moreover, as the MAP has assumed a complimentary initiative to PFE's advocacy and networking activities, the participants elected organizers each one from PFE, PCAE, Addis Ababa University, PASC, and MoFA. PFE is responsible to host the MAP and organize the logistics and the subsequent discussions. Despite the delay from the date set during the consultative meeting, the Second Map was held on Tuesday, 27th March 2007 in Imperial Hotel. The topics discussed were Observations on socio-economic changes in Somali Region by Mr. Abdi Abdullahi Hussien, PFE), and Pastoral education by Dr. Getachew Kassa, AAU/IES. The participants were 18 drawn from 12 organizations.

### 3. Promotion of good governance and practices

#### 3.1 Regional training on resource based conflict and the role of Pastoralist elders in the East and Horn of Africa organized

Pastoralist forum Ethiopia (PFE) and Minority Rights Group International (MRG) organized a regional training on **Resource Based Conflict and the Role of Pastoralist Elders in the East and Horn of Africa (EHA)** from 1<sup>st</sup>-3<sup>rd</sup> March 2007 in UN ECA conference hall in Addis Ababa Ethiopia. The aim of the training was to provide selected Pastoralist elders and Member of Parliament (MPs) with knowledge and skills on modern conflict resolution, peace building, in order to enhance their ability and capacity to prevent, manage and resolve conflicts as well as play central role in maintaining smooth inter community relation with in region. The training also had other sessions that dealt with gender inequalities, traditional institutions and mechanisms to resolve conflicts, as well as enable them understand and articulate international and regional laws and lobby various relevant national, regional and international bodies to promote and protect the rights and interest of their communities. The participants of the training were 49 drawn from pastoralist communities from Kenya, Uganda, Tanzania and Ethiopia, and national and international NGOs, GOs, CBOs and national parliament of the four countries. Professor Michelo Hansungule, Professor of human rights law from center for human rights, faculty of law in the University of Pretoria, South Africa was the facilitator and mentor of the training.

#### Major activities and outcomes of the training

- ◆ Presentation and discussion was held on more than 12 different topics related peace, conflict and human rights in an extremely interesting manner with active participation of the participants.
- ◆ The participants formed groups on the basis of the countries from which they came. The participants then spelt out what the main causes of conflict are in their respective countries. This was followed by a through discussion among the participants themselves. Finally each group has made a presentation on the cause of conflict agreed upon by members.
- ◆ Formation of regional (Eastern and Horn of Africa) elders' council: Participants supported by the facilitator, discussed on the necessity to establish regional elders' council. The discussion born fruits and the participants unanimously agreed to establish a council consisting of 4 interim representatives. All elected persons participated in preparation of a Memorandum of Understanding (MoU) and signed.

#### 3.2 Broad Based Alliance formation (BBA)

A project proposal on *Strengthening National Pastoral Policy Advocacy Pilot Project* – with long term strategy that focuses on supporting and facilitating formation of **Broad-Based Alliance** of organizations (CBOs, NGOs and GOs) participating in pastoral developments, has been designed and funded by OXFAM GB. The project is a three years program being executed by PFE in collaboration with Oromiya Pastoral Council (OPC) and the Council's Advisory Alliance. To facilitating the formation of Broad Based Alliance (BBA), ToR has been prepared and a private consultant has been selected for undertaking study to identify grassroots pastoral institutions along with their profile. Accordingly, the private consultant has finalized the study in the four pastoral regions, Oromiya, Afar, Somali and SNNPR (South Omo zone) and submitted the final report.

### **3.3 Facilitating and supporting the establishment of OPC Secretariat**

- ◆ PFE project officer has facilitated the second OPC's Board of directors meeting which was held on February 26th 2007 in Addis Ababa inside their new office. Their head office, offered by Oromia Pastoral Area Development Commission (OPADC) was opened officially on the same day with the presence of 13 Board of directors through 'traditional' blessing ceremony. During the meeting issues related to per diem was discussed decided and the agendas for the program launching workshop were set.
- ◆ The OPC Launching workshop was held on 27th February 2007 in Imperial Hotel. The ceremony was financed by PCDP. On the event, 24 participants (13 OPC members and 11 of them representing invited pastoral actors) have attended. OPC board of directors with technical support of PFE facilitated the event.
- ◆ Through technical support of PFE, a project proposal on the Capacity Building of Oromia Pastoralist Council (OPC) was prepared and funded by PCDP with a total amount of 95,000 Birr. The amount 95,000 Birr was donated by PCDP to furnish the OPC secretariat with office equipment, for program launching, as well as for the constitution of a sub-region established council. Thus, the OPC board authorities through technical support of PFE has performed purchasing of office furniture, officially launched its program and established the Central Oromia sub-council using the money. The central Oromia sub – council has been established through organizing a meeting for pastoralists from the three zones of Oromia, East Hararghe, West Hararghe and East Shewa (for Karrayu pastoralists) on 24th of June 2007. During the meeting, elections of six sub-regional representatives were conducted, intended to coordinate with the previously elected five Board members representing the Central and East regional sub-council. The PFE's technical assistance provided to the Council involves backing throughout the process of financial management and encouraging the representation of women in the vote. As a result, three women were elected from among the 6 persons (2 from each zone) representing 50% of the election. Even though single woman was not elected as OPC board member at regional level, women's representation and participation is improving on the sub-regional councils and during the Southern sub-councils establishment too, three women were elected out of ten as a result of discussions made with OPC.
- ◆ PFE jointly with the others OPC Alliance members (composing of AFD, OPADC, PFE, and GL-CRSP PARIMA) has technically supported OPC board of directors in employing the Secretariat Head. The technical support offered by the alliance members to OPC include: Selection of the candidate, preparing of contract of employment and facilitation of the agreement.
- ◆ Concept note on CONFLICT RESOLUTION was prepared and submitted to UN OCHA-PCI. The overall objective of this project is to resolve the divergences currently occurring in the conflict prone southern pastoral zones of Oromia through coordinating the involvement of seven Oromia Pastoralist Council/Association Board members, in order to encourage their contribution in conflict management and peace building processes.

### **3.4 Preparation of Pastoral Gender Equality Guideline**

The Generic gender guideline has been finalized. The overall goal of the guideline is to ensure gender equality and integration of the gender analysis among the pastoral organizations through the use of the practical document. The draft document was initially prepared by PFE internally; half day workshop was organized and commented by the partner organization. After incorporating comments from partner, the final document has been finalized and the next step is conducting the launching workshop in the presence of the pastoral development actors, who would use the document as a practical guide.

### **3.5 Capacity building through trainings (Policy Advocacy training)**

A seven days **pastoral advocacy training and advocacy campaign design** has been conducted. 25 trainees from grassroots partners were participated. This activity was implemented in collaboration with Action For Development, member of PFE.

### **3.6 Enhancing Afar and Borana Livelihoods Efforts (ENABLE)**

Pastoralist Forum Ethiopia signed sub grant agreement on November 11, 2005 with CARE Ethiopia to implement activities related to capacity building in Pastoral Drought management in Borana and Afar through the financial support of Enhancing Afar and Borana Livelihoods Efforts (ENABLE) program. The duration of the project is two years, from November 11, 2005 to August 31, 2007. The total grant amount is 100,020 USD for two years period. The implementation of the project was started as of April 2006. In the previous year (2006), activities performed include; **organizing GOs/NGOs collaborative engagement On drought cycle management meeting in Afar & Borana, production and dissemination of good practices through posters and stickers in Afar and Oromifa languages, training for 28 CBO leaders on drought monitoring, reporting and documentation of drought shock for Afar community, and documentation of Knowledge on Indigenous Drought Management for Afar community.** In the reporting period, the following was the major achievement of the project:

#### **3.6.1 An experience sharing field visit for Afar pastoralist elders to Borana zone**

As part of the 2007 project activity plan, PFE has conducted an experience-sharing visit for 7 Afar community's representatives (drawn from 7 PLI Woredas) to Borana Zone of Oromiya region from February 3-7, 2007 excluding the traveling days. The purpose of the visit was to help the Afar pastoral community learn best traditional drought management practices adapted by the Borana pastoralists. And this experience was helped the Afar community leaders and pastoralist's representatives to gain additional knowledge which could help them further to modify and strengthen community based drought management system at grass root level in their community. During the visit, the Afar pastoralists gained a good experience in which the Borana are strong and they showed their determination and commitment to share this experience to the Afar communities in their respective Woredas and use it to strengthen their indigenous drought management system. The following are the major activities performed during the experience-sharing visit:

- ◆ The team has managed to participate in the Borana Pastoralist day and Yabello bazar that took place for one week, starting as of February 3, 2007.
- ◆ The Afar pastoral elders met with 3 Borana elders and held 5 hours discussion based on the checklists prepared. The discussion focused mainly on drought definition, occurrences & frequency of drought, drought indicators and traditional drought management in the Borana context.
- ◆ The team has managed to visit two Elas/deep wells and a borehole in dire Woreda; a pond in Kersa dembi community; and bush clearing effort of the Borana community. The Borana community representative has provided a brief description about the traditional management system of the water points.
- ◆ The team has also visited care Borana and pastoral development association and action for development working in the Boran pastoral community. These NGO's shared their pastoral development experiences for the Afar-traditional elders and pastoral representatives. The Afar community elders have also visited a cooperative, named Kayo works association that is organized to raise livestock.

◆ Major lesson learned after the field visit

- During the discussion, the Afar pastoralists have learned that the major indigenous drought indicators of Borana community are: Astrology, animal behavior, external parasite and others. They also learned in depth about the major tradition coping strategies and internal response after the incidence of drought ( Busa Gonofa and Debere or Hameessaa) of the Borana community.
- They learned community-based management of water points. Aba-Heerega is the one who controls water points such as Ela (Tula) and ponds. And each individual is responsible for the proper utilization of water points so that it would serve them for long period of time with out being damaged. The community is also responsible in keeping the hygiene of the water. For modern Boreholes, the community member pays for their daily usage. One person from the community has been employed to manage all the issues. The man has monthly salary from the water fee. Caretakers are also trained to maintain the system while not working
- They learned how solar energy is effective and efficient source of energy for boreholes. The technology is cost effective and it save fuel cost
- They learned how the Boran prepare grazing reserves/Kelo for dry and drought period
- The Afar pastoralists also learned the importance of being market oriented. The Afar pastoralists don't have a culture of selling their livestock. Rather, accumulating large number of animals is a sign of prestige in their community. Thus, the Afar pastoralists share the Boran's tradition of selling livestock when a drought is approaching. This would help them in rebuilding their livestock
- Busa gonofa: Both the Afar and the Borana communities have a culture of supporting each other after the incident of drought. However, the Borana's are very selective with this regard. Each clan leader makes assessment about the loss. A person who losses animals due to improper handling and inappropriate sales, the appeal may imply partial negligence,' those people are portrayed Nyaattuu (cattle eaters), which is a good practice in discouraging laziness. This is a good lesson for the Afar pastoralists that lack this kind of controlling system.

### **3.6.2 Training workshop on Drought Cycle Management for Borana Pastoral elders**

A one-day training workshop on Drought Cycle Management was organized for 22 CBO leaders and 5 other participants in Yabello town on May 16, 2007. The Participants of the training were from 7 PLI targeted Woredas (Taltalle, Miyo, Yabello, Moyalle, Dugda dawa, Dirre, Arero). The project officer jointly planned with the Borana zone DPP & FS Bureau on the content of the training, attendants, and related issues. An expert from the Borana zone DPP & FS office facilitated the training as per the Federal DPPA manual.

The topics discussed during the training were: - Disaster definition perception and classification, definition of drought and EWS in the eye of the government and the Pastoralist groups, Government's Early Warning System and the various indicators used by the system, the role of the community during drought and other external shocks and Food security issues.

### **3.6.3 Documentation of Indigenous knowledge & practices Drought Management in Borana**

Documentation of Knowledge and practice on Indigenous Drought Management system was conducted in Borana zone of Oromia Region from May 17-18, 2007, at the Zonal Pastoral & Rural Development Office Hall, yabello town. 22 CBO leaders from 7 PLI targeted Woredas of the Borana zone and other 5 participants attended the documentation processes. A qualified local personnel was chosen to facilitate the meeting, aided by documentation expert and reporter. From the outset, it was agreed that the principal role of the facilitator was, according to the TOR prepared, to forward discussion points regarding the indigenous knowledge of Drought Management of the Borana communities. The following were the major discussion points during the meeting:

- ◆ Identification and definition of drought in their contextual manner
- ◆ Stages of drought
- ◆ Contributing factors and their consequences,
- ◆ Type of Indigenous EWS among the pastoral groups,
- ◆ How information is gathered and analyzed, and based on the available information, what kind of decision is made
- ◆ Preparedness practice and drought coping strategies
- ◆ How they measure the loss during drought
- ◆ The effectiveness of the system

As a result, sufficient data was generated from the discussion and it was documented with due care.

### **3.6.4 Participation on Monthly and quarterly Coordination meetings**

A staff of PFE has attended several coordination meetings in connection with PLI-ENABLE project. Among other, the following were the major meetings attended:

- ◆ Attended Tufts university coordination meeting which was conducted on February, 21, 2007, Awash town. On this meeting, PFE representative presented the activity progress report PLI project
- ◆ Participation in regular technical coordination and consultation meetings of the PLI project
- ◆ Participation in Yabello contingency plan preparation workshop organized by care Ethiopia and Oxfam Canada in Borana held in April 16-20
- ◆ Prepared and submitted monthly as well as the PFE, PLI/ENABLE project exit strategy report

### **3.6.5 Completion of the first project period and signing a new project agreement**

The first PLI – ENABLE project was closed on August 31<sup>st</sup> 2007. Accordingly PFE has submitted terminal report and closed the project. As the continuation of PLI- ENABLE program, Pastoralist Forum Ethiopia has signed additional sub grant agreement with CARE Ethiopia for a total of 40,000 USD project cost which implemented from October 1, 2007 through August 31, 2008 with CARE Ethiopia to implement activities related to capacity building in Pastoral Drought management in Borana and Afar

## **4. Partnership and Coalition Building**

The Forum has been actively working to strengthen partnership with both Government and Non-Government bodies. The PFE's active partnership with PASC (on issues of pastoralism as a whole), PANE (PRSP and MDGs and PBS), Cotonou Task Force (CSOs in Cotonou Agreement), PROFIEET, Norwegian Peoples Aid and Development Fund/DF (land matters), MRGI (issues of minority rights), IWGIA (indigenous peoples rights), etc need to be mentioned. Accordingly, PFE staffs participated in workshops and regular meetings organized and called by the following organizations.

- ◆ Norwegian Peoples Aid and Development Fund, alliance of PCAE, SOS Sahil and PFE to undertake pastoral land matters
- ◆ Partnership policy consultative meeting organized by OGB
- ◆ Pastoral Livelihood Initiative (PLI) Consortium meetings
- ◆ The Afar Pastoralist Development Forum
- ◆ Pastoralist Market Forum (by MoARD)
- ◆ Conflict Forum (by MoFA)
- ◆ DFID on issues of CSO and government partnership
- ◆ The World Bank on JSDF, and quality control on development matters
- ◆ Oromiya Pastoral Council
- ◆ Continue on EC CSO Fund and PASDEP
- ◆ PANE regular meetings
- ◆ Ethiopian Society of Animal production (ESAP) regular meeting
- ◆ Union of Civil Society in Ethiopia on NGO legislation
- ◆ Development Assistance Group (DAG) on Government and CSO relation

## **5. Capacity Building**

### **5.1 Office restructuring and development**

With the purpose of strengthening its organizational competence and effectiveness, PFE has been undertaking organizational restructuring and development project. The main objective is strengthening organizational competence and effectiveness of PFE as an umbrella NGO working with NGOs and other actors in pastoralist areas. For these, a competent consultant (a Firm which won the official Bid) was selected and agreement was signed. Deliverables expected from the consultant include revision of Strategic and advocacy plans documents; organizational structure with position classification and job description, job evaluation and job grading; salary scale, and benefit package; human resource development strategy and plan; and personnel, financial and property management manuals.

The consultant has started its work since May 2007 and had been expected to finalize the whole work before the end of July 2007. However the work has not been finalized until the end of the reporting period. The Firm has presented draft for most of the deliverables. It can be said that more than 70% of the aggregated tasks given to the consultant have been completed.

## 5.2 Training

- ◆ A staff of PFE has attended a three Module ( Module II, III, & IV) advocacy training (one week long each) which organized by Dan Church Aid (DCA) as part of its four module organizational capacity building program for local CSOs/NGOs partner in Ethiopia. Module I was organized in the previous reporting period (2006). The last three modules, Module II, Module III and module IV have been organized in March 2007, July 2007 and October 2007 respectively. The aim of these three trainings were to provide the participants with knowledge and skills on Building Relationships with their governments, building relationship and working with media and on how to build and maintain coalition for effective advocacy work. Module II focused on Building relationship with Government, and Module III was dealt with building relationship and working with media and the last Module,

Module IV dealt with on building and maintaining coalition for effective advocacy work. Each training module was attended by more than 15 technical staff drawn from DCA's partner CSOs/NGOs in Ethiopia. The training was facilitated by two experienced resource persons. The training was participatory and practical. Presentations, Group discussions and practical exercises were part of the training process and methods. All necessary documents and information for the training have been packed in resource kits and distributed for each participant. In addition, available reference documents and presentations during the training have been copied on CDs and distributed for the participants at the end of the training.

The ED of PFE presented on the advocacy and networking experiences of PFE to the trainees.

- ◆ A staff of PFE has Participated in the Citizen Reporting Card (CRC) TOT workshop, organized by Poverty Alleviation Network Ethiopia (PANE) from March 12-15, 2007, at Ethiopian management institute, Debrezeit. The objective of the training was to equip and update the regional coordinators on Issues to be considered during the 2nd CRC survey. During the TOT workshop, methodologies to be followed during the survey was designed, questioners for the survey considering the socio -cultural situation of each region developed, and discussion on general technical issues of the survey conducted

## 5.3 Capacity Building of NGOs/CSOs in Advocacy and Dialogue for Sustainable Pastoralist Development in the Afar Regional State

PFE has developed the project entitled “Capacity Building of NGOs/CSOs in Advocacy and Dialogue for Sustainable Pastoralist Development in the Afar Regional State” with a project cost of 130000 Euro and secured a fund from EU Civil Society Fund and own finance source for implementing the project. The project is 18 months project that aims to establish a platform for structured and effective advocacy activities and constructive dialogue forums at different levels ranging from community to local administrative and regional government institutions levels in the Afar National Regional State (NRS) The major beneficiary target of the project is the newly established Afar Pastoralist Development Forum (APDF) & its alliance members and the whole Afar pastoralists. APDF is NGOs’ consortium in Afar region, functioning as a loose network to support and facilitate development interventions in Afar national Regional State through participation and coordination of most pastoral actors. The project agreement has been signed with EC at the end of November 2007. The actual implementation of the project will start as of January 1<sup>st</sup> 2008.

### **III. Planning, Monitoring and Evaluation**

#### **1. The annual organization plan developed and approved**

The organizational plans for the year 2007 (activity, finance, human resource, and staff salary package) were prepared and approved.

#### **2. The bank reconciliation done every month**

#### **3. New proposal preparation and fund raising**

- ◆ Documentation of Pastoralist Land Tenure and Use in Selected Regions of Ethiopia, two years project proposal submitted to Development Fund (DF), Norwegian Donor. The proposal has got acceptance, agreement signed and the implementation started.
- ◆ The 4th National Conference on Pastoral Development in Ethiopia under the Theme Pastoralism and MDGs, one year project have been prepared, and funded from CORDAID and CAFOD/TROCAIRE's projects leftover funds
- ◆ Organizational restructuring and revision of strategic documents, submitted to DF and CAFOD/TROCAIRE; got acceptance and agreement signed; and implementation started.
- ◆ Project on conflict and good governance submitted to DFID, UK Embassy
- ◆ **Capacity Building of NGOs/CSOs in Advocacy and Dialogue for Sustainable Pastoralist Development in the Afar Regional State**, eighteen months project prepares and submitted European Commission Civil Society Fund. The proposal has got acceptance, agreement signed and the implementation started.

#### **4. Progress/final report submission:**

- ◆ Narrative report on activity and finance for the year 2006 prepared
- ◆ Auditing end Dec.31st 2006 was performed for the whole PFE programs and the auditing firm communicated the draft report to our organization.
- ◆ Auditing end Dec.31st 2006 was performed for JSDF and the auditing firm communicated the draft report to our organization
- ◆ Progress report on Pastoral Advocacy for Sustainable Pastoral Development in Ethiopia, 2006 report submitted to CORDAID International through Panos Ethiopia, Partner organization
- ◆ Progress report on Pastoral Policy Advocacy and Strategies in Ethiopia, 2006 report, submitted to CAFOD/TROCAIRE
- ◆ Progress report on PASTORAL DEVELOPMENT SUPPORT PILOT PROJECT, 2006 report submitted to Development Fund, Norwegian Donor.

### **IV. Governance and administrative matters**

- ◆ Board of Directors held five meeting and passed decisions including 2007 plan approval
- ◆ Office Management Committee have seen various administrative matters of PFE
- ◆ Transitional Personnel Manual developed in house and put in place
- ◆ Staff Code of Conduct developed and put in place
- ◆ PFE has got a new office premises in Mikyliland Road
- ◆ The Finance officer and a project Officer have resigned on their own accord
- ◆ A Finance officer, a project officer, and a procurement and assistance Finance officer have been employed to replace the vacant positions. In addition, an IT officer hired on contractual basis

- ◆ Procurement of Important materials and equipment performed and fixed assets record keeping up dated.

## V. Lesson Learned

- **Organizational Capacity need to be enhanced:** PFE involves in a number of networks, fund raising activities and CSO meetings and along with running other advocacy programs. Thus, in order to enhance the efficiency and effectiveness of PFE, the Strategic documents developed four years ago are under revision.
- **Addressing the staff composition in terms more pastoral representatives and gender** have been prior areas of the management. However, although the steps taken so far were encouraging the result was not as intended so the issue should be addressed in the Strategic Plan along with prevailing staff turnover.
- **The back and fro on the coordination and management of JSDF** was remained painstaking in the reporting period. Weak linkage between JSDF & PCDP structure at regional and Woreda level, delay in budget transfer and material procurement of JSDF, misunderstanding of sub grantee NGOs on CAP preparation, absence of standardized training manuals, absence of M&E system at Woreda & community levels, and Staff turnover were the key problems encountered in the reporting period.
- **The co-signatory of PFE in the Government owned account created a new chapter in the relationship of CSOs and Government.**
- **The process of signing a project agreement with DPPA and lack of clear supervisory institution that is whether PFE as a forum is accountable to DPPA or MoJ has not yet been cleared. The negotiation is still underway.**
- **Transportation:** we do not have a field vehicle so we are forced to rent car for traveling long distances, which is costly.
- In adequate fund absorption capacity of the organization due to limited technical staff is affecting the performances of some projects, e.g. CORDAID supported project
- In the 9<sup>th</sup> EPD, the intention to address the audience by the PFE representative was failed due to unwillingness of the Government Officials.

## VI. Financial Performance

### 6.1 Summary of Financial Performance by Intervention area from 1<sup>st</sup> Jan. 2007 to Dec. 31<sup>st</sup> 2007 (Eth. Birr)

	Planned Physical Activity and sub-activities by intervention area	Estimated Budget for project life	Planned for 2007	Actual performance 2007	% Performed
		1	2	3	3/2
<b>I</b>	<b>PROGRAMMING</b>				
<b>A</b>	<b>Policy research, advocacy and lobby</b>	3,212,694	1,613,863	648,362	40.2
<b>B</b>	<b>Networking and Coordination</b>	13,080,259	7,118,330	3,804,077	53.4
<b>C</b>	<b>Promotion of good governance and practices</b>	1,574,380	832,421	410,270	49.3
<b>D</b>	<b>Capacity building</b>	788,312	576,413	124,846	21.7
<b>E</b>	<b>Monitoring and Evaluation</b>	1,593,221	710,825	142,060	20.0
<b>II</b>	<b>OPERATION/RUNNING COST</b>	760,780	462,195	348,367	75.4
		<b>21,009,646</b>	<b>11,314,047</b>	<b>5,477,982</b>	<b>48.4</b>

## 6.2 Details of Financial Performance from 1st January 2007 to Dec. 31st 2007 (Eth. Birr)

s.n	Planned Physical Activity and sub-activities by intervention area	Estimated Budget for project life	Planned for 2007	Actual performance 2007	% Performed	Fund source
		1	2	3	3/2	
<b>I</b>	<b>PROGRAMMING</b>					
<b>A</b>	<b>Policy research, advocacy and lobby</b>					
<b>1</b>	<b>Research and subsequent debates</b>					
i	Organizing the fourth national conference on pastoral development in Eth	244,440	244,440	171,538	0.70	CORDAID, CAFOD, FARM A.
ii	Documentation of Pastoralist land tenure and use in selected region of Ethiopia through writeshop method	1,240,435	515,483	142,908	0.28	DF
iii	Supporting Minorities & indigenous peoples' access to PRSP process in achieving MDG	1,420,818	546,940	17,940	0.03	MRGI - PRSP
	<b>Subtotal 1(i+ii+iii)</b>	<b>2,905,694</b>	<b>1,306,863</b>	<b>332,385</b>	<b>0.25</b>	
2	Organizing & follow up the 9th EPD celebration jointly with MoFA & PASC	244,000	244,000	272,199	1.12	WB
3	Organizing Advocacy training and campaign planning on key pastoral issues	63,000	63,000	43,777	0.69	CORDAID
	<b>TOTAL A (1+2+3)</b>	<b>3,212,694</b>	<b>1,613,863</b>	<b>648,362</b>	<b>0.40</b>	
<b>B</b>	<b>Networking and Coordination</b>					
<b>1</b>	<b>Networking</b>					
i	Production of posters and distribution in two languages	20,808	10,404	30,836	2.96	PLI ENABLE
ii	Continuing working on Information and Documentation Center	151,440	151,440	350,863	2.32	CORDAID
	<b>Subtotal 1(i+ii)</b>	<b>172,248</b>	<b>161,844</b>	<b>381,699</b>	<b>2.36</b>	

<b>2</b>	<b>JSDF coordination and management</b>					
i	Organizing First Quarter JSDF Projects' Review and Capacity Enhancement Training for sub-grantee NGOs and local partners	87,000	87,000	83,505	0.96	WB
ii	Community level facilitation contracting 11 sub grantee NGOs					
a	Community level facilitation	8,826,726	3,310,022	3,037,438	0.92	WB
b	Procurement of equipment & transportation facilities	2,578,767	2,578,767	0	0.00	WB
	<b>Sub total ii</b>	<b>11,405,493</b>	<b>5,888,789</b>	<b>3,037,438</b>	<b>0.52</b>	
iii	Purchase of a field vehicle for PFE Head Office and tax cost	461,100	461,100	0	0.00	WB
iv	Publication of glossy, workshop, research	279,840	279,840	0	0.00	WB
v	Strengthening Civil Society Network	674,578	239,757	301,435	1.26	WB
	<b>Subtotal 2(i to v)</b>	<b>12,908,011</b>	<b>6,956,486</b>	<b>3,422,378</b>	<b>0.49</b>	
	<b>TOTAL B (subtotals 1+2)</b>	<b>13,080,259</b>	<b>7,118,330</b>	<b>3,804,077</b>	<b>0.53</b>	
<b>C</b>	<b>Promotion of good governance and practices</b>					
1	A study on the establishment of the pastoral fora/councils in three Regions and development of Terms of Reference	195,750	195,750	0	0.00	WB
2	Establishment of regional Pastoralist Consultative Councils	313,200	0	0		WB
3	Improving community preparedness and response to drought; & enhancing local government capacity to monitor and respond to drought related shocks.	552,886	226,029	100,328	0.44	PLI ENABLE
4	Support for the formation of Broad Based Alliance and organizational support to OPC	326,044	224,142	163,999		OXFAM GB
5	Organizing regional training on human right & the role of pastoral elders on conflict management for 40 pastoral elders	186,500	186,500	145,944	0.78	MRGI
	<b>TOTAL C (1 to 5)</b>	<b>1,574,380</b>	<b>832,421</b>	<b>410,270</b>	<b>0.49</b>	

<b>D</b>	<b>Capacity building</b>					
<b>1</b>	<b>Capacity building for grassroots pastoral organization</b>					
i	Training on integrated drought management in pastoral development	109,788	56,901	25,256	0.44	<i>PLI-ENABLE</i>
ii	Production of technical and Training manuals (for JSDF sub grantee NGOs)					
a	A ToT training manual	60,900	60,900	0	0.00	<i>WB</i>
b	A pastoral community training manual	60,900	60,900	0	0.00	<i>WB</i>
iii	Other training & workshop	318,024	159,012	0	0.00	<i>WB</i>
	<b>Sub total 1</b>	<b>549,612</b>	<b>337,713</b>	<b>25,256</b>	<b>0.07</b>	
<b>2</b>	<b>PFE organizational and Institutional development</b>					
a	Revising strategic and advocacy plans of PFE	36,800	36,800	25,000	0.68	<i>CAFOD&amp;M RGI</i>
b	Preparation of financial/accounting policies& procedure manual, procurement and asset management including Audit manual	11,500	11,500	11,500	1.00	<i>DF</i>
c	Salary scale and benefit study & implementation guideline	12,650	12,650	12,650	1.00	<i>DF</i>
d	Revise personnel policy & procedure manual including performance management plan	8,050	8,050	0	0.00	<i>DF</i>
e	Organizational structure with position classification & staffing plan	8,500	8,500	2,945	0.35	<i>CAFOD</i>
f	Job Description, Evaluation and Grading	5,750	5,750	0	0.00	<i>CAFOD</i>
g	Human Resource development strategy & plan	5,750	5,750	0	0.00	<i>CAFOD</i>
h	Customized financial reporting format with manual and staff training	4,600	4,600	3,795	0.83	<i>DF</i>
i	Technical support in policy and advocacy	101,400	101,400	-		
j	Local area computer network installation	43,700	43,700	43,700	1.00	<i>CORDAID &amp; DF</i>
	<b>Sub total 2</b>	<b>238,700</b>	<b>238,700</b>	<b>99,590</b>	<b>0.42</b>	
	<b>TOTAL D (1+2)</b>	<b>788,312</b>	<b>576,413</b>	<b>124,846</b>	<b>0.22</b>	

<b>E</b>	<b>Monitoring and Evaluation</b>	1,593,221	710,825	142,060	0.20	WB
	<b>TOTAL E</b>	<b>1,593,221</b>	<b>710,825</b>	<b>142,060</b>	0.20	
	<b>TOTAL I (A+B+C+D+E)</b>	<b>20,248,866</b>	<b>10,851,852</b>	<b>5,129,615</b>	0.47	
<b>II</b>	<b>OPERATION/RUNNING COST</b>					
1	PFE Head Quarter operating cost (Utilities, stationaries, communication, etc)	570,700	261,794	170,036	0.65	WB, DF, PLI-ENABLE, CAFOD, MRGI
2	PFE office rent	190,080	145,200	145,200	1.00	WB
3	Miscellaneous (General assembly and board meetings, compensations) costs		55,201	33,131	0.60	PFE Adm
	<b>TOTAL II (sub totals 1 to 3)</b>	<b>760,780</b>	<b>462,195</b>	<b>348,367</b>	0.75	
	<b>GRAND TOTAL (I + II)</b>	<b>21,009,646</b>	<b>11,314,047</b>	<b>5,477,982</b>	0.48	

## VII. Annexes

### Annex 1: List of Staff for year ended December 31<sup>st</sup> 2007

	Staff Name	Position
1	Tezera Getahun	Executive Director
2	Wendessen Gulelat	Program Officer
3	Daniel Temesgen (Dr..)	Policy Analyst
4	Honey Hassen (F)	Project Officer
5	Abinet Woldegebriel (F)	Office Manager
6	Tsinu Tamrat	Deriver/ Liaison Officer
7	Zewde Debebe (F)	Office Attendant
8	Kassa Tegegn	Security Guard
9	Luel Taye	Security Guard
10	Teshome Tsegaw	Finance Officer and Administration
11	Dagne Zelalem	Security Guard
12	Alawis Ahmed	Project Officer
13	Mebratu Kifle	Project Coordinator
14	Bisetegn Mitiku	Procurement and Assistant Officer

## Annex 2: List of PFE Member NGOs

S.N	Organization
1	ACORD-Ethiopia
2	Action For Development ( AFD)
3	Afar Mothers and Child Care Organization
4	Afar Pastoralist Development Association (APDA)
5	CAFOD/TROCAIRE
6	CISP
7	EMRDA
8	EPaRDA
9	FARM-Africa
10	Gayo pastoral Development Initiative (GPDl)
11	Gudina Tumsa Foundation(GTF)
12	Hararghea Catholic Service
13	Hope for the Horn (HfH)
14	Intermon
15	Ogaden Pastoral and Relief Association
16	Ogaden Welfare & Development Association (OWDA)
17	Oromo Self-help organization (OSHO)
18	Oxfam Canada
19	Oxfam GB
20	Panos-Ethiopia
21	Pastoral Development Relief Association (PDRA)
22	Pastoral Welfare Organization ( PWO)
23	Pastoralist Concern Association Ethiopia (PCAE)
24	Save the Children USA
25	SOS Sahel
26	Support for Sustainable Development (SSD)
27	UN OCHA

